

Pacific Power Washington See ya later, refrigerator®: Program Evaluation Report 2013–2014

February 2, 2016

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Glossary of Terms

Analysis of Covariance (ANCOVA)

An ANCOVA model is an ANOVA model with a continuous variable added.

Analysis of Variance (ANOVA)

An ANOVA model explains the variation in the independent variable, based on a series of characteristics (expressed as binary variables with values of either zero or one, indicating the absence or presence of the characteristics).

Coefficient of Determination (R²)

The R² indicates the proportion of variance in a dependent variable explained by a regression equation, and takes values between zero and one. An R² of zero indicates that the independent variables have no explanatory power. An R² of one indicates that 100% of the variability in the dependent variable is explained by changes in the independent variables.

Evaluated Gross Savings

Evaluated gross savings are the total savings resulting from a program, before adjusting for freeridership or spillover. They are most often calculated for a given measure, 'i,' as:

Evaluated Gross Savings_i = Verified Participation_i * Unit Consumption_i

Evaluated Net Savings

Evaluated net savings are the total savings resulting from a program, net of what would have occurred in the program's absence. These savings can be attributed to the program and are calculated as:

Net Savings = *Evaluated Gross Savings* * *Net* - *to* - *Gross*

Freeridership

Freeridership in energy-efficiency programs represents participants who would have adopted the energy-efficient measure in the program's absence. This is often expressed as the freeridership rate, or the proportion of evaluated gross savings that can be classified as freeridership.

Gross Unit Energy Savings

For the SYLR program, gross unit energy savings are the evaluated *in situ* unit energy consumption for the recycled unit, adjusted for part-use.

In-Service Rate (ISR)

The ISR (also called the installation rate) is the proportion of incented measures actually installed.

Net-to-Gross (NTG) Ratio

The NTG ratio is a ratio of net savings to gross savings. Analytically, NTG is defined as:

 $NTG\ ratio = \frac{Net\ savings}{Gross\ savings}$



Net Realization Rate

The net realization rate is a comparison of evaluated net savings to reported net savings.

P-Value

A p-value indicates the probability that a statistical finding might be due to chance. A p-value less than 0.10 indicates that, with 90% confidence, the finding is statistically significant.

Part-Use Factor

The part-use factor is the portion of the year that equipment operates. That is, if a given measure has a part-use factor of 0.5, it operates for six months out of the year, on average.

Reported Net Savings

In order to maintain consistency with the RTF's methodology, the program reports evaluated net savings from previous report cycles.

Spillover

Spillover is the adoption of an energy efficiency measure induced by the program's presence, but not directly funded by the program. As with freeridership, the spillover rate is expressed as a proportion of evaluated gross savings.

T-Test

The t-test is a general statistical test of difference. In regression analysis, a t-test is applied to determine whether the estimated coefficient differs significantly from zero. A t-test with a p-value less than 0.10 indicates a 90% probability that the estimated coefficient is different from zero.

Executive Summary

Pacific Power contracted with Cadmus to conduct an impact and process evaluation of its See ya later, refrigerator[®] (SYLR) Program for the 2013 and 2014 program years. To evaluate program gross and net energy savings for the impact evaluation, Cadmus used secondary meter data analysis, surveys of program participants, and a review of the program tracking data. In evaluating the effectiveness of program processes, Cadmus conducted in-depth interviews with program staff involved in different aspects of the program.

The evaluation data consisted of the following:

- Telephone surveys with 126 participating Washington customers;
- Reviews of Washington program materials; and
- In-depth interviews with program management and program administrator staff.

Key Impact Findings

The impact evaluation produced the following key findings:

- In 2013, the SYLR Program recycled 1,304 refrigerators and freezers; in 2014, participation decreased to 1,129. Over those two years, the program distributed 2,200 kits. In total, the program achieved 881,370 kWh in net evaluated savings over the two-year period, or roughly 55% of the 1,607,280 kWh reported.
- The part-use factor (i.e., the portion of the year that the equipment operated) fell within expected ranges: 0.96 for refrigerators and 0.94 for freezers. This part-use factor served as a component of the gross per-unit savings calculation.
- After adjusting for part-use, gross per-unit savings were 1,112 kWh for refrigerators (down from 1,152 in 2011–2012) and 964 kWh for freezers (down from 978 in 2011–2012). Neither gross savings estimate statistically differed from the 2011–2012 evaluation estimates.
- Net per-unit savings were 328 kWh for refrigerators and 321 kWh for freezers—lower values than the evaluated per-unit savings for 2011–2012.¹ This decline primarily occurred due to a large proportion (roughly 60%) of survey respondents indicating that, absent the program, they would have disposed of their appliance in a way that would have permanently removed it from the grid.
- Evaluated savings for energy savings kits also declined due to a change in the baseline wattage assumptions, down from a baseline of 60 watts to 43 watts in 2014, after EISA standards took effect for 60 watt lamps. Over the two years, the kits saved 86,853 kWh in evaluated net savings.

¹ Evaluated per-unit net savings in the 2011–2012 evaluation were 583 kWh for refrigerators and 495 kWh for freezers, with NTGs of 50.6% and 50.5%, respectively.



• Overall net-to-gross (NTG), including energy savings kits, decreased from 52% in the 2011–2012 evaluation to 30%. The program experienced high freeridership levels due to three-quarters of respondents claiming they would have disposed of their unit without the program.

Table 1 summarizes evaluated program participation, reported net savings, and evaluated gross and net savings for 2013 and 2014.² Evaluated total net savings for the program were lower than reported total savings due to the lower NTG ratio. Absent the decrease in NTG, the net realization rate would have been around 90%. Table 2 and Table 3 show the 2013 and 2014 program information, respectively.

Measure	Evaluated Participation	Reported Net Savings (kWh)	Evaluated Gross Savings (kWh)	Evaluated Net Savings (kWh)	Net Realization Rate			
Refrigerator Recycling	1,932	1,274,688	2,147,766	633,696	50%			
Freezer Recycling	501	260,450	483,184	160,821	62%			
Energy-Savings Kit	2,224	72,142	56,373	86,853	120%			
Total	4,657	1,607,280	2,678,324	881,370	55%			

Table 1. 2013 and 2014 Program Savings by Measure

Table 2. 2013 Program Savings by Measure

Measure	Evaluated Participation	Reported Net Savings (kWh)	Evaluated Gross Savings (kWh)	Evaluated Net Savings (kWh)	Net Realization Rate
Refrigerator Recycling	1,039	752,236	1,155,036	340,792	45%
Freezer Recycling	265	143,630	255,577	85,065	59%
Energy-Savings Kit	1,208	43,488	56,373	56,373	130%
Total	2,512	939,354	1,466,985	482,230	51%

Table 3. 2014 Program Savings by Measure

Measure	Evaluated Participation	Reported Net Savings (kWh)	Evaluated Gross Savings (kWh)	Evaluated Net Savings (kWh)	Net Realization Rate
Refrigerator Recycling	893	522,452	992,730	292,904	56%
Freezer Recycling	236	116,820	227,608	75,756	65%
Energy-Savings Kit	1,016	28,654	30,480	30,480	106%
Total	2,145	667,926	1,250,818	399,140	60%

² Throughout this report, table totals may not sum due to rounding. The report expresses precision estimates for means and totals (such as savings) in relative terms, but expresses estimates for proportions and ratios (such as NTG) in absolute terms.

Key Process Findings

The process evaluation produced the following key findings:

- Collaboration between Pacific Power and the program administrator proved effective due to a longstanding working relationship. Program staff reported effective communication and smooth implementation.
- Participant satisfaction remained high during the 2013 and 2014 program years: 100% of surveyed participants reported being very satisfied or somewhat satisfied with the program. An overwhelming majority of participants (99%) also expressed satisfaction with the contractor who picked up their units for recycling. The survey did not reveal notable customer complaints.
- Participants learned of the program through various channels, with the following sources most common: bill inserts, word-of-mouth, print and television advertising. A larger percentage of participants learned about the program through a retailer (10%) (compared to 4% in the previous evaluation period).
- The program implementer improved tracking of the energy savings kits delivered through the program, tracking orders at multiple phases and ultimately recording which customers received kits and which refused the kits. This increased the verified delivery rate from the 2011–2012 evaluation period.

Cost-Effectiveness Results

As shown in Table 4, the program did not prove cost-effective across the evaluation period for four of the primary cost-effectiveness test perspectives: PacifiCorp Total Resource Cost (PTRC) test; Total Resource Cost (TRC) test; Utility Cost Test (UCT); and Ratepayer Impact Measure test (RIM). The Participant Cost test (PCT) benefit/cost ratio could not be calculated because no costs were associated with this test perspective, only benefits.

The 2013–2014 program did not prove cost-effective, with a benefit/cost ratio of 0.98 from the PTRC test perspective, while the 2014 program was cost-effective from the PTRC, with a benefit-cost ratio of 1.01. Evaluated net savings for 2013 and 2014 decreased by approximately 49% and 40%, respectively, compared to net savings used in the annual report analyses. This resulted in a 49% and 39% reduction in benefit-cost ratios from the 2013 and 2014 annual reports of 1.87 and 1.66, respectively, for the PTRC test.



Table 4. Net Evaluated 2013 and 2014 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized	Costs	Benefits	Net	Benefit/
	\$/kWh			Benefits	Cost Ratio
PTRC (TRC + Conservation Adder)	\$0.073	\$372,367	\$366,014	(\$6,353)	0.98
TRC No Adder	\$0.073	\$372,367	\$332,740	(\$39,627)	0.89
UCT	\$0.073	\$372,367	\$332,740	(\$39,627)	0.89
RIM		\$799,076	\$332,740	(\$466,336)	0.42
PCT		\$0	\$1,411,511	\$1,411,511	N/A
Lifecycle Revenue Impacts (\$/kWh)	\$0.000016520				
Discounted Participant Payback (years)	N/A				

*Cadmus evaluated cost-effectiveness based on evaluated net savings to maintain consistency with Pacific Power's annual reports.

Table 5 and Table 6 show the program's cost-effectiveness results for the 2013 and 2014 program years, respectively.

Table 5. Net Evaluated 2013 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized	Costs	Benefits	Net	Benefit/
	\$/kWh			Benefits	Cost Ratio
PTRC + Conservation Adder	\$0.074	\$210,148	\$201,926	(\$8,222)	0.96
TRC No Adder	\$0.074	\$210,148	\$183,569	(\$26,579)	0.87
UCT	\$0.074	\$210,148	\$183,569	(\$26,579)	0.87
RIM		\$447,434	\$183,569	(\$263,865)	0.41
РСТ		\$0	\$775,285	\$775,285	N/A
Lifecycle Revenue Impacts (\$/kWh)	\$0.00009347				
Discounted Participant Payback (years)					N/A

Table 6. Net Evaluated 2014 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized \$/kWh	Costs	Benefits	Net Benefits	Benefit/ Cost Ratio
PTRC + Conservation Adder	\$0.072	\$173,383	\$175,381	\$1,998	1.01
TRC No Adder	\$0.072	\$173,383	\$159,437	(\$13,946)	0.92
UCT	\$0.072	\$173,383	\$159,437	(\$13,946)	0.92
RIM		\$375,842	\$159,437	(\$216,405)	0.42
РСТ		\$0	\$680,011	\$680,011	N/A
Lifecycle Revenue Impacts (\$/kWh)	\$0.00008373				
Discounted Participant Payback (years)					N/A

Summary and Recommendations

Although participation fell slightly below expectations for both 2013 and 2014, the SYLR Program ran smoothly, did not encounter major implementation issues, and experienced high customer satisfaction rates. Though the program achieved net savings of 881,370 kWh over the two-year period, it could not achieve the savings in a cost-effective manner due to high freeridership rates.

Based on the evaluation results, Cadmus offers the following recommendation³:

- Pacific Power should consider adjusting its expected per-unit savings at the beginning of the next biennial period to reflect evaluated per-unit net savings values of 328 kWh for refrigerators, 321 kWh for freezers, and 39 kWh for kits across both years (as found in this evaluation).
- For future cost-effectiveness calculations, Cadmus recommends that Pacific Power update measure lives to align them with values adopted in most recent Regional Technical Forum (RTF)⁴ measure workbooks as follows: 6.4 years for refrigerator recycling, 5.2 years freezer recycling, and 7.42 years for the CFLs in the kit measures.

³ At the time of this report submission, the program implementer JACO Environmental had ceased operations.

⁴ The RTF is an advisory committee in the northwest that develops standards to verify and evaluate conservation savings.



Program Description and Overview

The Washington See ya later, refrigerator (SYLR) customer refrigerator and freezer recycling program serves as part of Pacific Power's ongoing demand-side management (DSM) resource acquisition strategy.⁵ Pacific Power's overarching objective with the program is to decrease electricity usage (kWh) by removing and recycling inefficient secondary refrigerators and freezers, and older primary refrigerators. The program encourages those shopping for replacement units to consider ENERGY STAR[®]-labeled models, and refers them to Pacific Power's Home Energy Savings program, where they may be eligible for incentives for other energy efficiency measures and services. In addition to reducing energy consumption and lowering participants' electricity consumption, participating appliances are recycled in an environmentally sound manner.⁶

In operation since 2005, the SYLR program provides customers with a \$30 incentive for each qualified recycled appliance. Participants receive an incentive for up to two refrigerators or freezers per year. Renters who own their appliances may participate, and apartment complex owners or managers who provide tenants with appliances are eligible. As of April 2014, business customers may also recycled qualifying units through the program. Participants also receive a free energy-saving kit, which includes: two 13-watt CFLs, a refrigerator/freezer thermometer card, energy-savings educational materials, and information on other Pacific Power efficiency programs. The program logic model is presented in Appendix D.

Qualifying refrigerators and freezers must be in working condition when picked up and between 10 - 32 cubic feet in size. Pacific Power contracted with JACO Environmental, Inc. (the program administrator) to implement the program in Washington. The program administrator disables and removes the appliances, and recycles at least 95% of the materials, including the refrigerant.

Program Participation

Participation in appliance recycling programs (ARPs) tends to be seasonal, with the highest participation during summer and declining into winter. As shown in Figure 1, the SYLR Program saw a steady increase in participation through summer and into the fall of 2014. In 2013, participation did not have as pronounced a peak and remained steady between April and November.

⁵ See ya later, refrigerator[®] has been registered to PacifiCorp through the U.S. Patent and Trademark Office since April 6, 2010, under registration number 3770705.

⁶ Environmentally-sound disposal of this equipment includes: proper disposal of oils, polychlorinated biphenyls (PCBs), mercury, and chlorofluorocarbon-11 (CFC-11) from foam; and recycling of CFC-12, hydrofluorocarbon-134a (HFC-134a), plastic, glass, steel, and aluminum.



Figure 2 shows the program's seven-year trends in program unit age and size. During this period, average unit size displayed an upward trend, with some variation over time, while average unit ages have declined since 2010. Refrigerator ages had the largest decline between 2013 and 2014.



The refrigerator configurations of program units also changed, with fewer top freezer units since 2011 and more side-by-sides since 2009, as shown in Figure 3.



Figure 3. Refrigerator Configuration by Year



As shown in Figure 4, freezer configurations did not exhibit an appreciable trend.



Figure 4. Freezer Configuration by Year

These trends are generally consistent with Cadmus' observations of other recycling programs. As recycling programs mature, the composition of recycled appliances tends to change. In their infancy, the

programs recycle more secondary appliances (particularly those in use for only a portion of the year). Such units tend to be smaller and located in unconditioned spaces, such as garages or basements. They also tend to be less efficient. The average age of appliances also tends to decrease as program mature.



Impact Evaluation

Methodology

This report presents two types of evaluated savings: evaluated gross savings and evaluated net savings. To determine these values, Cadmus applied the four steps shown in Table 7. The evaluation defined reported net savings as electricity savings (kWh) that Pacific Power included in its 2013 and 2014 annual reports, given the reported savings have the net-to-gross (NTG) applied to maintain consistency with the RTF.

Table 7. Impact Estimation Steps

Saving Estimate	Step	Action
	1	Verify accuracy of data in program database
Evaluated Gross Savings	2	Perform statistical/engineering analysis to evaluate per-unit savings
	3	Adjust evaluated gross savings with installation rate/part-use factor
Evaluated Net Savings	4	Apply NTG adjustments

- **Step one** (verifying the accuracy of data in the program database) included reviewing the program tracking database to ensure reported participation and savings matched the 2013 and 2014 annual reports.
- **Step two** (performing a statistical/engineering analysis to evaluate per-unit savings) estimated refrigerator, freezer, and CFL savings.
- Step three (adjusting the evaluated gross savings with the installation rate/part-use factor) determined the mean proportion of the year in which recycled appliances were used as well as the number of CFLs program participants installed. Using a telephone survey, Cadmus collected information to estimate an installation rate and a part-use factor, which Cadmus then used to calculate evaluated gross savings.
- Step four (applying NTG adjustments) determined the net savings. Through participant telephone surveys, Cadmus estimated freeridership, secondary market effects (i.e., the program's impact on the availability of used appliances), and induced replacement.⁷ Spillover is not included as the RTF does not allow accounting for spillover for appliance recycling measures.

Sampling Approach

Cadmus developed survey samples of randomly selected program participants, seeking precision of $\pm 10\%$ at the 90% confidence level for the measure level. The evaluation determined sample sizes, assuming a 0.5 coefficient of variation). Cadmus applied a finite population correction to determine the necessary sample size. Table 8 shows planned and achieved sample sizes by target group.

⁷ This report's *Net-to-Gross* section provides a detailed description of Cadmus' process for estimating these parameters.

Table 8. Sample Sizes by Target Group

Target Group	Population	Target Sample Size	Achieved Sample Size
Refrigerators	1,844	66	66
Freezers	478	60	60
Total	2,322	126	126

Cadmus randomly selected 126 survey participants from the population of 2,322 unique participants. Participant surveys were conducted in one round in the summer of 2015.

Uniform Methods Project and Regional Technical Forum Protocols

This evaluation follows the methodology described in the refrigerator recycling protocol, which is consistent with the Uniform Methods Project (UMP) and the Regional Technical Forum (RTF). The Department of Energy's website⁸ provides more information about the UMP.

Appendix H provides a detailed comparison of Cadmus' approach and the RTF approach.

Kit Savings Algorithm and Assumptions

With each pickup ordered, participants had the option to receive an energy-saving kit, which contained the following:

- Two 13-watt CFLs
- One refrigerator thermometer
- Energy-savings educational materials and other program references

Cadmus used the following algorithm to estimate CFL savings:

 $Evaluated Per Unit Savings (kWh per unit) = \frac{\Delta Watts * ISR * HOU * WHF * 365.25}{1,000}$

Where:

- ΔWatts = Wattage of baseline bulb Wattage of kit CFL
- ISR = In-service rate or the percentage of CFLs installed
- HOU = Hours of use; per day
- WHF = Waste heat factor, an adjustment to account for lighting impacts on HVAC consumption
- 365.25 = Constant; days per year
- 1,000 = Constant; conversion of watts to kilowatts

⁸ National Renewable Energy Laboratory. "Chapter 7: Refrigerator Recycling Evaluation Protocol" Last modified April 2013. Accessed September 17, 2015 at: <u>http://energy.gov/sites/prod/files/2013/11/f5/53827-7.pdf</u>



The ISR captured CFLs installed, removed, and replaced by other energy-efficient light bulbs:⁹

$$CFL In - Service Rate (ISR \%) = \frac{Installed - Removed or Replaced}{Reported}$$

Cadmus used the lumens equivalence method to determine delta watts consistent with the methodology prescribed by the UMP.

Delta watts represent the wattage difference between a baseline bulb and an equivalent CFL. Cadmus estimated the baseline wattage for kit bulbs by mapping bulbs to the ENERGY STAR bulb database to determine the bulb's lumens output.

We assume the bulb light output lands the bulb in the 800-1,099 lumens bin which leads to the 2013 baseline of 60 w in the column "Baseline (Exempt Bulbs) (c)" and the 2014 baselines of 43 w from the column "Baseline (Post-EISA) (d)" in the UMP guidelines¹⁰.

Cadmus applied a 1.88 hours-of-use (HOU), as stipulated by the RTF.¹¹ This approach aligned with the methodology outlined in the RTF, as Appendix H¹² explains in detail.

Evaluated Gross Savings

Gross Annual Unit Energy Consumption

Cadmus used the UMP-specified regression model to estimate unit energy consumption (UEC) for refrigerators, and used a similar model, developed outside of UMP, to estimate freezer UEC. The coefficient of each independent variable indicates the influence of that variable on daily consumption. Holding all other variables constant:

- A positive coefficient indicates an upward influence on consumption.
- A negative coefficient indicates a downward effect on consumption.

- ¹⁰ See Table 2 on page 6-12 for 60 watt baselines: http://www.nrel.gov/extranet/ump/pdfs/20140514_ump_res_lighting_draft.pdf
- ¹¹ The assumed 1.88 HOU applies to non-direct install, unsolicited mail CFLs in the RTF's CFL Lighting workbook (Version 3.3). Available at: http://rtf.nwcouncil.org/measures/res/archive/ResLightingCFLandLEDLamps v3 3.xlsm
- ¹² Cadmus used the same methodology to determine savings in the SYLR program as that used in the 2013-2014 Home Energy Savings program, though some inputs differed based on the program design.

⁹ Cadmus did not adjust the installation rate to account for lamps that burnt out as the failure rate is accounted for in the measure life assumptions.

The value of the coefficient indicates the marginal impact of a one-point increase in the independent variable on the UEC. For instance, a 1-cubic foot increase in refrigerator size results in a 0.059 kWh increase in daily consumption.

For dummy variables, the value of the coefficient represents the difference in consumption if the given condition is true. For example, in Cadmus' refrigerator model, the coefficient for the variable indicating whether a refrigerator is a primary unit equals 0.560; this means, all else being equal, a primary refrigerator consumes 0.560 kWh more per day than a secondary unit.

Refrigerator Regression Model

Table 9 shows the UMP model specification Cadmus used to estimate annual energy consumption of refrigerators recycled in 2013 and 2014, along with the model's estimated coefficients.

Independent Variables	Coefficient	p-Value
Intercept	0.805	0.166
Age (years)	0.021	0.152
Dummy: Manufactured Pre-1990	1.036	<.0001
Size (ft. ³)	0.059	0.044
Dummy: Single Door	-1.751	<.0001
Dummy: Side-by-Side	1.120	<.0001
Dummy: Primary	0.560	0.008
Interaction: Unconditioned Space x HDDs*	-0.040	0.001
Interaction: Unconditioned Space x CDDs**	0.026	0.188

Table 9. Refrigerator UEC Regression Model Estimates(Dependent Variable = Average Daily kWh, R-square = 0.30)

*Heating degree days.

**Cooling degree days.

Freezer Regression Model

Table 10 details the final model specifications Cadmus used to estimate energy consumption of participating freezers recycled, along with the results.



Table 10. Freezer UEC Regression Model Estimates (Dependent Variable = Average Daily kWh, R-square = 0.38)

Independent Variables	Coefficient	p-Value
Intercept	-0.955	0.237
Age (years)	0.045	0.001
Dummy: Manufactured Pre-1990	0.543	0.108
Size (ft. ³)	0.120	0.002
Dummy: Chest Freezer	0.298	0.292
Interaction: Unconditioned Space x HDDs	-0.031	<.0001
Interaction: Unconditioned Space x CDDs	0.082	0.028

Extrapolation

After estimating the final regression models, Cadmus analyzed the corresponding characteristics (i.e., the independent variables) for participating appliances (as captured in the program administrator's program database). Table 11 summarizes program averages or proportions for each independent variable.

Appliance	Independent Variables	Participant Population Mean Value
	Age (years)	23.91
	Dummy: Manufactured Pre-1990	0.48
	Size (ft. ³)	18.36
Pofrigorator	Dummy: Single Door	0.07
Keingerator	Dummy: Side-by-Side	0.22
	Dummy: Primary	0.62
	Interaction: Unconditioned Space x HDDs*	5.22
	Interaction: Unconditioned Space x CDDs*	0.76
	Age (years)	30.65
	Dummy: Manufactured Pre-1990	0.74
Freezer	Size (ft. ³)	18.18
Freezer	Dummy: Chest Freezer	0.18
	Interaction: Unconditioned Space x HDDs*	13.1
	Interaction: Unconditioned Space x CDDs*	1.88

Table 11. 2013–2014 Participant Mean Explanatory Variables

*CDDs and HDDs derive from the weighted average from Typical Meteorological Year (TMY3) data for weather stations that Cadmus mapped to participating appliance zip codes. TMY3 uses median daily values for a variety of weather data collected from 1991–2005.

To estimate the average annual UEC, Cadmus applied the model coefficients to the independent variables. For example, using values from Table 10 and Table 11, the estimated annual UEC for freezers can be calculated as:

Freezer UEC = 365.25 days

- (-0.955 + 0.045 * [30.65 years old] + 0.543
- * [74% units manufactured pre 1990] + 0.12 * [18.18 ft.³] + 0.298
- * [18% units that are chest freezers] 0.031 * [13.1 HDDs] + 0.082
- * [1.88 CDD]) = 1,026 kWh

Kit Savings

Table 12 shows final inputs and gross savings estimated for CFLs distributed in the energy-saving kits.

Year	Incandescent Watts	CFL Watts	нои	Waste Heat Factor	Gross Annual kWh (per bulb)	Gross Annual kWh (per kit)
2013	60	13	1.88	0.83	28	56
2014	43	13	1.88	0.83	18	36

 Table 12. Unadjusted CFL Savings (Not Including Adjustment for In-Service Rate)

UEC Summary

Table 13 reports the evaluated average annual UEC for refrigerators and freezers recycled through the SYLR Program during 2013 and 2014. The section following the table describes adjustments Cadmus made to these estimates to determine gross per-unit savings estimates for participant refrigerators and freezers.

Table 13. Estimates of Per-Unit Annual Energy Consumption

Appliance	<i>Ex Post</i> Annual UEC (kWh/year)	Relative Precision(90% confidence)
Refrigerators	1,158	10%
Freezers	1,026	19%*
Energy-Savings Kits	47	N/A**

*The metered sample of freezers is much smaller than the refrigerator sample used to estimate UECs because freezers account for a smaller proportion of program units. Therefore the freezer UEC estimates are not as precise. **As Kit UECs were based on RTF and UMP assumptions, they do not include an associated sampling error.

In-Service Rates

Appliance Part-Use Factor

"Part-use" is an adjustment factor specific to appliance recycling that is used to convert the UEC into an average per-unit gross savings value. The UEC itself is not equal to the gross savings value, because:



- The UEC model yields an estimate of annual consumption, and
- Not all recycled refrigerators would have operated year-round had they not been decommissioned through the program.

The part-use methodology relies on information from surveyed customers regarding pre-program usage patterns, that is, how many months of the year prior to recycling was the appliance plugged in and running.

The final estimate of part-use reflects how appliances were likely to operate had they not been recycled (rather than how they previously operated). For example, it is possible that a primary refrigerator operated year-round would have become a secondary appliance and operated part-time.

The methodology accounts for these potential shifts in usage types. Specifically, part-use is calculated using a weighted average of the following prospective part-use categories and factors:

- Appliances that would have run full-time (part-use = 1.0)
- Appliances that would not have run at all (part-use = 0.0)
- Appliances that would have operated a portion of the year (part-use is between 0.0 and 1.0)

Cadmus calculated a weighted average part-use factor, representing the three participant usage categories as defined by the appliance's operational status during the year before recycling. For example, Cadmus gave participants who did not use their appliance at all during the year prior to its recycling a part-use factor of zero, as no immediate savings were generated by the appliance's retirement.

Using information gathered through participant surveys, Cadmus took the following steps to determine part-use, as outlined in UMP and aligning with RTF's method:

- 1. Cadmus determined whether recycled refrigerators were primary or secondary units (treating all stand-alone freezers as secondary units).
- 2. Cadmus asked participants who indicated they had recycled a secondary refrigerator or freezer if the appliance had operated year-round, operated for a portion of the preceding year, or was unplugged and not operated. Cadmus assumed all primary units operated year-round.
- 3. Cadmus asked participants who indicated they operated their secondary refrigerator or freezer for only a portion of the preceding year to estimate the total number of months that the appliance remained plugged in. This allowed the calculation of the portion of the year in which the appliance remained in use. Cadmus determined that the average freezer, operating part-time, had a part-use factor of 0.38. No participants indicated they used their refrigerator part time, though two participants indicated their appliance was not plugged in at all during the year before recycling.

These three steps resulted in information about how refrigerators and freezers operated prior to recycling, as shown in Table 14.

		Refrigerato	rs	Freezers			
Usage Type and Part-Use Category	Percent of Recycled Units	Part-Use Factor	Per-Unit Energy Savings (kWh/year)	Percent of Recycled Units	Part- Use Factor	Per-Unit Energy Savings (kWh/year)	
Secondary Units Only		n=23					
Not in Use	9%	0.00	0				
Used Part Time	0%	0.00	0				
Used Full Time	91%	1.00	1,158				
Weighted Average	100%	0.91	1,057				
All Units (Primary and Secondary)		n=64			n=58		
Not in Use	3%	0.00	0	2%	0.00	-	
Used Part Time	0%	0.00	0	7%	0.38	385	
Used Full Time	97%	1.00	1,158	91%	1.00	1,026	
Weighted Average	100%	0.97	1,122	100%	0.94	964	

Table 14. Historical Part-Use Factors by Category

In many cases, the way an appliance was used historically (prior to being recycled) is not indicative of how the appliance would have been used had it not been recycled. In order to account for this, Cadmus next asked surveyed participants how they would have (likely) operated their appliances had they not recycled them through SYLR. For example, if surveyed participants indicated they would have kept a primary refrigerator in SYLR's absence, Cadmus asked if they would have continued to use the appliance as their primary refrigerator or would have relocated it, using it as a secondary refrigerator.

Participants who said they would have discarded their appliance independent of the program were not asked about the future usage of that appliance, as that would be determined by another customer. Since the future use type of discarded refrigerators is unknown, Cadmus applied the weighted part-use average of all units (0.97) for all refrigerators that would have been discarded independent of the program. By using this approach, the team acknowledges that the discarded appliances might be used as either primary or secondary units in the would-be recipient's home.

Cadmus then combined the part-use factors shown in Table 14 with participants' self-reported actions had the program *not* been available. This resulted in the distribution of likely future usage scenarios and corresponding part-use estimates.



The weighted average of these future scenarios, shown in Table 15, produced SYLR's 2013–2014 partuse factor for refrigerators (0.96) and freezers (0.94).¹³

llso Prior to	Likoly Uso Indonondont	Refrig	erator	Freezer		
Recycling	of Recycling	Part-Use	Percent of	Part-Use	Percent of	
		Factor	Participants	Factor	Participants	
	Kept (as primary unit)	1.00	6%			
Primary	Kept (as secondary unit)	0.91	5%			
	Discarded	0.97	51%			
Secondary	Kept	0.91	12%	0.94	20%	
	Discarded	0.97	26%	0.94	80%	
	Overall	0.96	100%	0.94	100%	

Table 15. Part-Use Factors by Appliance Type

Applying the part-use factors from Table 15 to the modeled annual consumption from Table 13 yields the average gross per-unit energy savings. Table 16 shows the average gross savings for refrigerators is 1,112 kWh and savings for freezers is 964 kWh.

Appliance	Average Per-Unit Annual Energy Consumption (kWh/Year)	Part-Use Factor	Adjusted Per-Unit Gross Energy Savings (kWh/Yr)	Precision at 90% Confidence*
Refrigerators	1,158	0.96	1,112	11%
Freezers	1,026	0.94	964	20%

Table 16. Per-Unit Gross Energy Savings by Measure

CFL Installation Rate

On average, participants initially installed 1.67 of the two bulbs received, resulting in an 83% installation rate—slightly above the 78% found in the 2011–2012 evaluation. Figure 5 shows the proportion of participants installing zero, one, or two bulbs.

¹³ As future usage of discarded refrigerators remains unknown, Cadmus applied the weighted average part-use value of all refrigerators that would have been discarded in the program's absence (0.91). This approach acknowledged the next owner of the discarded appliances might use them as primary or secondary units.



There were nine respondents who indicated they did not install the CFLs. A variety of reasons were given for not installing the bulbs. Five respondents did not like the style or light quality, one intended to install later, one said the bulb did not fit his/her fixture, one said the bulb was defective, and one was concerned that CFLs would "catch house on fire".

Tracking Database Review and Verification

CADMUS

The program administrator tracked and provided Cadmus with two types of program data:

1. Data on recycled appliances (stored in a "Units" database).

Information about pickups (stored in an "Orders" database).

These integrated databases allowed the program administrator to record information collected via the call center or website, along with on-site data collected during pickups and post-pickup data recorded during recycling. The program administrator's client web portal provided the Pacific Power program manager with real-time access to collected data and other program results.

Cadmus reviewed the program administrator's databases and compared participation recorded therein with participation reported in Pacific Power's annual reports. Reported quantities matched the database as shown in Table 17.

Verification of Kit Recipients

During the 2011–2012 evaluation, Cadmus discovered the program administrator's database did not include records for reported energy savings kits and Cadmus had to rely on participant surveys to verify the receipt of kits. This resulted in a discrepancy between the total number of kits reported and the number that participants recalled having been delivered.



Following identification of this issue, the Pacific Power program manager and the program administrator began tracking deliveries to each participant in 2013 and the tracking process improved.

For the 2013–2014 evaluation, Cadmus followed up on this issue during the program administrator interview by requesting kit delivery records and detailed descriptions of the tracking process.

JACO field technicians use personal digital assistant (PDA) devices to track appliance pickups and energy savings kit deliveries. Customers sign the PDAs to confirm pick-up of their appliances and delivery of the kit. The field tech assigns each pick-up one of the following codes:

- Delivered Kit
- Left Behind Kit
- Manual Delivery Record Logged Kit Delivery (when PDA inoperable)
- Mailed Kit
- Customer Refused Kit
- Customer Ineligible for Kit
- Kits Unavailable, Customer Unavailable, Customer Service Representative (CSR) to follow up
- Kits Unavailable, Customer Requested Mailed Replacement
- Kits Unavailable, Customer Refuses Mailed Replacement

When kits are unavailable, the CSR attempts to contact the customer twice to offer a mail replacement. If the CSR cannot contact the customer, the record is marked as a refusal unless the customer contacts the call center to request a kit.

For the 2013–2014 program years, only one customer was marked as a refusal. Table 17 outlines reported and verified measure quantities.

Measure	2013		2014		Total		Difference in Totals	
	Reported	Verified	Reported	Verified	Reported	Verified	Nominal	Proportion
Refrigerators	1,039	1,039	893	893	1,932	1,932	0	0%
Freezers	265	265	236	236	501	501	0	0%
Energy- Savings Kits	1,208	1,208	1,016	1,016	2,224	2,224	0	0%

Table 17. 2013 and 2014 Reported and Verified Measure Quantities

Net-to-Gross

Cadmus used the following formula to estimate net savings for recycled refrigerators:

Net savings = Gross Savings - Freeridership and Secondary Market Impacts - Induced Replacement

Where:

Evaluated Gross Savings	=	The evaluated <i>in situ</i> UEC for the recycled unit, adjusted for part-use.
Freeridership and		
Secondary Market Impacts	=	Program savings that would have occurred in the program's absence.
Induced Replacement	=	Average additional energy consumed by replacement units purchased due to the program.

Secondary market impacts requires a decision-tree approach to calculating and presenting net program savings.

The decision tree—populated by the responses of surveyed participants—presents savings under all possible scenarios concerning the participants' actions regarding the recycled equipment. Through these scenarios, Cadmus used a weighted average of savings to calculate net savings attributable to the program. This chapter includes specific portions of the decision tree to highlight specific aspects of the net savings analysis. Appendix E (refrigerators) and Appendix F (freezers) present the entire decision trees.

Freeridership

Cadmus' freeridership analysis first asked participants if they had considered discarding the participating appliance prior to learning of the program. If the participant did not previously consider appliance disposal, Cadmus categorized him/her as a non-freerider and excluded them from subsequent freeridership analysis.

Next, Cadmus asked all remaining participants (i.e., those who considered discarding their existing appliance before learning about SYLR) a series of questions to determine, in the program's absence, the distribution of participating units likely to have been kept or discarded. Actions independent of program intervention follow three scenarios:

- 1. Unit is discarded and transferred to someone else.
- 2. Unit is discarded and destroyed.
- 3. Unit is kept in the home.

To determine the percentage of participants following each scenario, Cadmus asked surveyed participants about the likely fate of their recycled appliance, had it not been decommissioned through the SYLR Program. Cadmus categorized their responses as follows:

- Kept the appliance.
- Sold the appliance to a private party (i.e., via an acquaintance or through a posted advertisement).
- Sold or gave the appliance to a used appliance dealer.



- Gave the appliance to a private party, such as a friend or neighbor.
- Gave the appliance to a charity organization.
- Left the appliance on the curb with a "free" sign.
- Had the appliance removed by the dealer from whom the new or replacement appliance had been obtained.
- Hauled the appliance to a landfill or recycling center.
- Had the appliance picked up by a local waste management company.

Once Cadmus determined the final assessments of participants' actions independent of SYLR, calculations could determine the percentage of refrigerators and freezers kept or discarded; Table 18 shows the results.

Stated Action Absent Program	Indicative of Freeridership	Refrigerators (n=66)	Freezers (n=60)
Kept	No	24.24%	23.33%
Discarded	Varies by Discard Method	75.76%	76.67%
Total		100%	100%

Table 18. Final Distribution of Kept and Discarded Appliance

As shown in Table 18, 76% of respondents would not have kept their refrigerator. Of those, 80% would have discarded it by:

- Taking their appliance to the dump;
- Hiring someone to take the appliance to the dump; or
- Having a retailer pick up their appliance.

Having the retailer pick up the appliance is not necessarily indicative of freeridership. This depends on the retailer's decision whether or not to resell the unit. Not all appliances would be viable for resale. Cadmus uses age as a proxy for secondary market viability and assumes any appliance over 10 years old is unlikely to be resold by a retailer. All of the respondents who indicated they would have had their appliance picked up by a retailer recycled an appliance over 10 years old. Together these actions resulted in a 61% reduction in gross savings due to freeridership¹⁴.

Though lower, freeridership remained relatively high for freezer recyclers as well. Of the 77% of respondents who would not have kept their freezer, 61% would have taken one of the three actions above that would have led to the appliance being removed from the grid. Thus, freeridership for freezers was 47%.

¹⁴ 76% of respondents not keeping their appliance * 80% of respondents who reported one of the three actions leading to freeridership = 61% freeridership. For freezers, 77% * 61% = 47%.

Secondary Market Impacts

If, in the program's absence, a participant would have directly or indirectly (through a market actor) transferred the program-recycled unit to another Pacific Power customer, Cadmus estimated what actions the would-be acquirer might have taken, given the unit would be unavailable without the program.

Some would-be acquirers in the market for a refrigerator or freezer would find another unit. Others would not (only taking the unit opportunistically). Difficulties arise in trying to quantify the change in the total number of refrigerators and freezers (overall and used) in use before and after program implementation and what effect the program has on the total. Without this information, the UMP recommends that evaluators assume one-half of would-be acquirers would find an alternate unit. Without information to the contrary, Cadmus applied the UMP recommendation to this evaluation.

Cadmus then determined whether the alternate unit would likely be another used appliance (similar to those recycled through the program) or a new standard-efficiency unit (presuming that fewer used appliances would be available due to program activity).¹⁵

Again, as discussed, definitively estimating this distribution proves difficult. Similarly, the UMP recommends adopting a midpoint approach when primary research is unavailable: evaluators should assume one-half of the would-be acquirers who would have acquired an alternate unit would find a similar used appliance, and one-half would acquire a new, standard-efficiency unit.

Cadmus used the ENERGY STAR website¹⁶ to determine energy consumption for new, standardefficiency appliances. Specifically, Cadmus averaged the reported energy consumption of new, standardefficiency appliances with sizes and configurations comparable to the program units.

Figure 6 details Cadmus' methodology for assessing the program's impact on the secondary refrigerator market and for applying the recommended midpoint assumptions when primary data were unavailable (Appendix F provides a freezer-specific diagram). As evident, accounting for market effects results in three savings scenarios:

- Full per-unit gross savings;
- No savings; and

¹⁵ It is also possible that the would-be acquirer would select a new ENERGY STAR unit. However, Cadmus assumed most customers who are in the market for a used appliance would upgrade to the next lowest price point (a baseline, standard-efficiency unit).

¹⁶ Energy consumption of a new, standard-efficiency appliance was calculated using the ENERGY STAR Website (http://www.energystar.gov/index.cfm?fuseaction=refrig.calculator) taking the average energy consumption of new comparably sized, standard-efficiency appliances with similar configurations as the program units.



• Partial savings (i.e., the difference between energy consumption of the program unit and the new, standard-efficiency appliance acquired alternatively).



Figure 6. Secondary Market Impacts—Refrigerators

Integration of Freeridership and Secondary Market Impacts

After estimating the parameters of freeridership and secondary market impacts, Cadmus used the UMP decision tree to calculate average per-unit program savings, net of their combined effect. Figure 7 shows how Cadmus integrated these values into an estimate of savings net of freeridership and secondary market impacts. The final savings net of freeridership and secondary market impacts is calculated as the weighted average of the savings for each of the decision tree categories.



Figure 7. Savings Net of Freeridership and Secondary Market Impacts—Refrigerators

As of June 2014, the RTF assumed 75% of would-be acquirers would find an alternate unit rather than the 50% split assumed in the UMP (otherwise, all other assumptions in the NTG decision tree are

identical).¹⁷ This difference means the RTF assumed the net reduction in appliances operating on the grid would be smaller than the amount assumed by the UMP, leading to lower net savings.

Induced Replacement

The UMP states that evaluators must account for the energy consumption of replacement units *only* when the program induced that replacement (i.e., when the participant would *not* have purchased the replacement refrigerator in the recycling program's absence). For non-induced replacements, energy consumption of a replacement appliance is not germane to the savings analysis, as that appliance would have been purchased or acquired regardless of the program. Acquisition of another appliance in conjunction with SYLR participation does not necessarily indicate induced replacement. Again, this method is consistent with those outlined in the UMP and the RTF.

Cadmus used participant survey results to determine which replacement refrigerators and freezers were acquired by SYLR participants due to the program. The results indicated SYLR reduced the total number of used appliances operating within Pacific Power's Washington service territory and raised the average efficiency of the active appliance stock. Across both appliance types, roughly 80% of participants replaced their recycled appliances. Additionally, of respondents replacing their appliances, 90% reported replacing their appliance with an ENERGY STAR-rated appliance.

Cadmus then used participant survey results to estimate the proportion of replacements induced by the customer's participation in SYLR. Specifically, Cadmus asked each participant that replaced the participating appliance: "Were you planning to replace your appliance before you decided to recycle it through the See Ya Later, Refrigerator program?" As it is unlikely a \$30 incentive would provide sufficient motivation for most participants to purchase an otherwise unplanned replacement unit (costing from \$500 to \$2,000), Cadmus asked a follow-up question of participants who responded "No." Intended to confirm the participant's assertion that the program alone caused them to replace their appliance, the question asked: "Let me make sure I understand: you would not have replaced your appliance with a different appliance without the See Ya Later, Refrigerator program? Is that correct?"

To further increase the reliability of these self-reported actions, induced replacement analysis considered the following:

- Whether the refrigerator was a primary unit.
- The participant's stated intentions in the program's absence.

¹⁷ Throughout this analysis, Cadmus used primary data in place of RTF averages from other evaluations, though the analysis methodology remains consistent. Two assumptions, however, are nearly impossible to study: the replacement by would-be owner proportion; and whether an alternate unit is new or used. Problems arise as the assumptions are based on the actions of hypothetical recipients, not involved in the program. Only Cadmus' decision to use the 50% replacement by would-be owner versus the 75% assumed in the RTF deviates from the RTF assumptions.



For example, if a participant would have discarded his/her primary refrigerator independent of the program, the replacement unit could not be induced (i.e., the participant very likely would not forego use of a primary refrigerator). For all other usage types and stated intention combinations, however, induced replacement offered a viable response.



Figure 8. Induced Replacement—Refrigerators

The final induced replacement rate is the product of the proportion of respondents who replaced their appliance and the proportion of those who were induced. As expected, only a portion of total replacements could be considered induced: the program induced 14% and 15% of refrigerator and freezer participants, respectively, to acquire a replacement unit.

Tuble 151 2015 2014 madea heplatement hates						
Appliance Induced Replacement Rates						
Refrigerator	14%					
Freezer	15%					

Table 19. 2013–2014 Induced Replacement Rates

The induced replacement rate was considerably higher than in the 2011-2012 evaluation. This could be due in part to the way the program was marketed. Marketing was targeted to ZIP codes where retailer market data suggested new appliances were being purchased. The idea was to target households that may have an extra appliance after making a new purchase.

However, it's also possible that they could have been marketing to areas where customers were more likely to purchase a new appliance and the program marketing spurred their decision.

Final Net-to-Gross

As summarized in Table 20, Cadmus determined final net savings as gross savings less freeridership, secondary market impacts, and induced replacement kWh.

Table 20. 2013 and 2014 NTG Ratios

Scenario	Evaluated Gross Per- Unit Savings	Freeridership and Secondary Market Impacts (kWh)	Induced Replacement (kWh)	Net Savings (kWh)	NTG
Refrigerator	1,112	733	51	328	29%
Freezer	964	564	79	321	33%

Cadmus also calculated the NTG ratio using the RTF assumptions, leading to a lower NTG because more of the would-be-acquirers are assumed to find new units, as shown in Table 21.

Appliance	Evaluated Gross Savings (kWh)	Freeridership and Secondary Market Impacts (kWh)	Induced Consumption (kWh)	Total Program Net Savings (kWh)	NTG			
Refrigerator	1,112	762	51	299	27%			
Freezer	964	620	79	265	27%			

Table 21. 2013 and 2014 NTG Ratios—RTF Assumptions

Summary of Impact Findings

Table 22, Table 23, and Table 24 summarize evaluated savings, using UMP assumptions for net savings, by program year and over the two-year evaluation period.

In both years, evaluated net savings were lower than reported savings. Lower evaluated net savings led to low net realization rates. Overall, the program achieved just over one-half of reported savings, with a 55% net realization rate.

Measure	Evaluated Measure Counts	Evaluated Gross Savings (kWh)	Gross Precision at 90% Confidence	Reported Net Savings (kWh)	Evaluated Net Savings (kWh)	Net Precision at 90% Confidence	Net Realization Rate
Refrigerator Recycling	1,039	1,155,036	11%	752,236	340,792	110%	45%
Freezer Recycling	265	255,577	20%	143,630	85,065	96%	59%
Energy- Savings Kit	1,208	56,373	10%	43,488	56,373	10%	130%
Total	2,512	1,466,985	10%	939,354	482,230	80%	51%

Table 22. 2013 Program Savings by Measure*

*Precision for refrigerators and freezers exceeded 10% due to changes in the impact evaluation methodology implemented by RTF and the UMP. While these methods (described in detail herein) used higher variances than previous approaches, they produced more accurate, unbiased results.



Measure	Evaluated Measure Counts	Evaluated Gross Savings (kWh)	Gross Precision at 90% Confidence	Reported Net Savings (kWh)	Evaluated Net Savings (kWh)	Net Precision at 90% Confidence	Net Realization Rate
Refrigerator Recycling	893	992,730	11%	522,452	292,904	110%	56%
Freezer Recycling	236	227,608	20%	116,820	75,756	96%	65%
Energy- Savings Kit	1,016	30,480	10%	28,654	30,480	10%	106%
Total	2,145	1,250,818	10%	667,926	399,140	83%	60%

Table 23. 2014 Program Savings by Measure

*Precision for refrigerators and freezers exceeded 10% due to changes in the impact evaluation methodology implemented by RTF and the UMP. While these methods (described in detail herein) used higher variances than previous approaches, they produced more accurate, unbiased results.

The two-year period produced a combined net realization rate of 55% overall. This relatively low realization rate resulted from the frequent instances of participant survey respondents indicating they would have disposed of their appliance in a way permanently removing the unit from service regardless of the program.

Table 24. 2013 and 2014 Program Savings by Measure

Measure	Evaluated Measure Counts	Evaluated Gross Savings (kWh)	Gross Precision at 90% Confidence	Reported Net Savings (kWh)	Evaluated Net Savings (kWh)	Net Precision at 90% Confidence	Net Realization Rate
Refrigerator Recycling	1,932	2,147,766	11%	1,274,688	633,696	110%	50%
Freezer Recycling	501	483,184	20%	260,450	160,821	96%	62%
Energy- Savings Kit	2,224	86,853	10%	72,142	86,853	10%	120%
Total	4,657	2,717,803	10%	1,607,280	881,370	81%	55%

*Precision for refrigerators and freezers exceeded 10% due to changes in the impact evaluation methodology implemented by the RTF and the UMP. While these methods (described in detail herein) used higher variances than previous approaches, they produced more accurate, unbiased results.

Process Evaluation

This section presents detailed staff interview findings and participant survey results. Focus areas include the following:

- Effectiveness of the delivery structure and implementation strategy
- Marketing approaches
- Customer satisfaction
- Internal and external communications

Methodology

Cadmus conducted the following process evaluation research:

- Document review, including:
 - Past evaluations
 - Logic models
 - The program website
- Utility staff and administrator interviews
- Participant surveys

Cadmus developed stakeholder interview guides and performed interviews with program management staff to collect information about key topics. Stakeholder interviews included program managers at Pacific Power and JACO. Discussed interview issues included the following:

- Process flow
- Program design and implementation
- Changes in implementation and program marketing
- Strengths and areas for improvement

Cadmus conducted interviews by phone, following up with interviewees via e-mail with questions and clarifications.

The evaluation also included telephone surveys conducted with participating customers. Cadmus designed survey instruments to collect data on the following topics:

- *Customer information.* Demographic information and household statistics.
- *Program process.* Details to inform the following performance indicators:
 - What are the participation motivations and barriers?
 - Are program incentives set correctly?
 - Is the program process effective?



- How satisfied are customers with the program?
- What are the program's strengths and areas for improvements?

Program Implementation and Delivery

Drawing on stakeholder interviews and participant survey response data, this section discusses the SYLR program implementation and delivery.

Program History and Program Management

According to the program administrator, Pacific Power and the program administrator established 2013–2014 program goals based on prior program performance and harvest rates.¹⁸

In 2013, Pacific Power issued a new request for proposals (RFP), designing the contract so the program administrator would incur a financial penalty if the SYLR program did not meet its participation goals. Additionally, 2013 participation goals aligned more closely with recent program performance. Pacific Power currently receives a monthly invoice and report from the program administrator; this includes the number of pick-ups, reasons for rejecting units, and time required for mailing incentive checks.

In 2011, Pacific Power staff reported that they had found some inconsistencies between monthly reports and invoices; so, in 2012, they began comparing monthly reports, invoices, and the dashboard to ensure consistency. Improved monitoring appeared to resolve inconsistencies, and this evaluation verified that reported unit counts remained consistent with the program administrator's databases.

In April 2014, program qualifications were expanded to include non-residential business customers with qualifying units to recycle. However, no businesses participated in 2014.

Program Staffing and Training

In 2013–2014, JACO Environmental implemented the SYLR Program for Pacific Power and has been the implementer since the program's inception. Program staff included a Pacific Power program manager, Portland Energy Conservation, Inc. (PECI) as a marketing contractor,¹⁹ and Appliance Distribution, Inc., as a subcontractor to JACO.

All program stakeholders reported adequate staffing levels and working relationships among parties involved in program implementation proved effective. Both the Pacific Power program manager and the JACO manager changed in 2014.

¹⁸ Harvest rate is the number of units recycled through the program in a given year divided by the total number of residential customer accounts in the service territory.

¹⁹ PECI merged with CLEAResult on October 10, 2014.
Delivery Structure and Processes

Pacific Power and the program administrator reported designing the program similarly to ARPs operating in other states. Program development followed four main delivery steps:

Marketing
 Sign-Up/Scheduling
 Appliance Pick-Up
 Incentive Payment

Although the program did not include minimum equipment age requirements for qualifying appliances, PECI's marketing tailored messages to appeal to owners of older and secondary refrigerators.

Pacific Power's Washington customers who were interested in disposing of an eligible appliance could obtain information or sign up to participate through Pacific Power's website or by calling the program administrator toll-free. During 2014, 21% (n=1,216) of customers enrolled online, an increase from 17% (n=1,006) enrolling online in 2013. When participants signed up, the program administrator collected details about how customers learned of the program, verified eligibility, and scheduled pick-up times. The customer received a two-hour time window for appliance pick-up on a specific day, and was required to have the appliance plugged in and running upon pickup.

Customer wait times were shorter during 2012– and 2013, but the average wait time in 2014 rose to a level similar to 2011. Despite this annual variation, across the evaluated two-year periods, overall wait times have remained consistent from 2011–2012 to 2013–2014. The time between scheduling and pick-up averaged 7.5 days in 2013 and 10.5 days in 2014. In the 2011 program period averaged 10 days; this fell to seven days in 2012.

At the scheduled time, the contractor picked up and verified that the appliance was in working condition, and collected data about the appliance age, size, configuration, and features. Since 2011, the pick-up crew has used hand-held computer devices to perform a variety of quality assurance and quality control (QA/QC) functions and to enable the pick-up process. The contractor photographed the unit and recorded its model number and unit number. Customers signed the hand-held device upon completion of the pick-up. During appliance pick-up, the contractor provided participants with an energy-saving kit.

The kits were purchased and distributed by JACO, with their contents based on specifications provided by Pacific Power. Since 2013, kit delivery has been tracked for each customer. On the hand-held device, participants indicate whether or not they received a kit at the time of their pick-up. For customers participating in the program through a retailer (e.g., Sears), JACO ships the kits by mail after pick-up rather than delivering them at the time of pick-up.

The program administrator brought appliances to Appliance Distribution's facility in Salt Lake City for decommissioning and recycling. The program administrator then mailed incentive checks to participants.



Forms and Incentives

The SYLR Program required minimal paperwork for participating customers. The sign-up process, which could be completed by phone or online, did not require customers to fill out lengthy forms. Customers who signed up by phone provided information, including their address and the unit's location, and answered a few screening questions. Customers who signed up online responded to these questions through a brief, one-page online form.

Customers expressed high satisfaction levels with the program:

- 100% (n=120) of surveyed participants reported they were very or somewhat satisfied with their experience overall.
- 99% (n=118) were very or somewhat satisfied with JACO's appliance pick-up.

Marketing

Beginning in 2012, the program administrator selected PECI (the program administrator for the Home Energy Savings program) as the marketing subcontractor. This relationship ended at the close of 2014. During 2013 and 2014, PECI provided marketing collateral for the program and launched an outreach campaign to increase retailer involvement.

Approach

Program marketing slightly changed its focus during 2013 and 2014; marketing contractor PECI made an effort to contact retailers in Pacific Power's territory, urging them to help promote the program, including training sessions with retailers. PECI had preexisting relationships with these retailers due to its administration of Pacific Power's Home Energy Savings program, which provides customers with rebates for installing energy-efficient equipment, including refrigerators and freezers. All advertising marketing channels utilized previously continued, though advertising channel budgets decreased somewhat from 2011–2012 levels to fund retailer outreach activities.

Participants learned of the program through a variety of methods, with bill inserts and print and television media the most common, as shown in Figure 9. In the current survey, 10% of participants said they learned of the program from a retailer (n=116)—a statistically significant²⁰ increase from 4% (n=243) during the 2013 evaluation. In a separate question, 52% of participants cited bill inserts as the best way for Pacific Power to communicate about energy efficiency opportunities, while e-mail, print media, and television were each mentioned by 14% to 16% of respondents as the best information method.

²⁰ Significant at p<.05 using Wald binomial t-test.



Figure 9. How Participants Learned About the Program

According to the program manager and program administrator staff, JACO closely examines past pick-up trends to inform and develop marketing plans. Observations about the program's seasonality—with higher participation in spring and fall—led program administrator staff to recommend advertising and bill inserts align with this seasonal behavior. Consequently, during 2013 and 2014 advertising expenditures were highest in April-May and August-September.

Targeting

Program and administrator staff reported that they do not target customers for the SYLR program based on demographic or market characteristics, rather they target customers who may have a second refrigerator or freezer. During the evaluation period, PECI sent mailings to customers who participated in the Home Energy Saving program and received a rebate for a new appliance. These customers may have extra units that could be recycled. PECI also targeted its research toward zip codes where retailer market data indicated the most new units were purchased.

Compared to customers in the general population, SYLR program participants were more likely to be a homeowner of a single-family residence. The 2013–2014 demographic results were consistent with previous evaluations. Table 25 shows average demographics for surveyed participants.

Characteristic	Participants 2009–2010	Participants 2011–2012	Participants 2013–2014
Average Head of Household Age	55.3	58.3	60.5
Homeownership	93%	94%	90%
Average Household Size (number of people)	2.9	2.6	2.5

Table 25. Participant Demographics



The majority of 2013 and 2014 participants (80%) live in a single-family detached residence, with 20% living in a multifamily, attached, mobile, or manufactured home. This represents a significant²¹ increase in participation for non-single-family detached home households, up from 8% in the 2011–2012 survey. Given participant contact information was self-reported (i.e., landlines or cell phones), the survey was less likely to experience bias for respondents with landlines, as random-digit-dial surveys often produce.

Customer Response

Satisfaction

Participants experienced high overall satisfaction rates with the program: 94% of participants reported being very satisfied with the program and none reported dissatisfaction, as shown in Figure 10. Utility ARP programs commonly report these high levels of customer satisfaction levels due to the nature of participation: the customer pays no out-of-pocket costs and it is very rare that customers indicate regret about having disposed of their old appliances.



Figure 10. Overall Program Satisfaction

Participants also reported high satisfaction levels with contractors from JACO who pick up the units for recycling, with only 1% reporting dissatisfaction, as shown in Figure 11. The sole surveyed participant who was less than satisfied with the JACO contractor complained that an employee had been "rude" to him/her.

²¹ Significant at p<.05 using Wald binomial t-test.



Figure 11. Satisfaction with JACO Contractor

Program and administrator staff noted that the SYLR Program rarely received customer complaints. Pickup staff's use of hand-held computers allowed them to communicate quickly with JACO's call center, enabling all involved parties to communicate efficiently and knowledgeably with the customer if problems arise (such as locating their home or picking up the unit).

A large majority of participants (91%, n=57) who recalled receiving the energy efficiency kit provided by the program found the information included with the kits helpful, as shown in Figure 12. Just over half of the customers who recalled the informational booklet included with the kit reported they followed advice the booklet provided (53%, n=43). Actions taken by participants included:

- Adjusting thermostats and temperature settings on water heaters, refrigerators, and freezers;
- Adding insulation;
- Upgrading to efficient lighting (CFLs and LEDs); and
- Turning off and unplugging electronic items when not in use.







Influence on Participation in Other Programs and Actions

The survey asked participants if they have participated in another Pacific Power energy efficiency incentive program since participating in SYLR, and how influential their participation in SYLR was in their decision to participate in other programs. Twenty percent (n=126) of SYLR participants said they had already participated in another Pacific Power program.

Figure 13 shows that 52% (n=25) of participants who participated in another program said that their participation in SYLR was "very influential" on their decision to participate in other Pacific Power programs, and only 16% said that their participation in SYLR was "not very" or "not at all influential." Participants who participated in other Pacific Power energy efficiency programs reported that they received CFLs and showerheads, home audits, weatherization and insulation, water heater replacements, and recycled more refrigerators and freezers.



Figure 13. Influence of SYLR Program on Participation in Other Pacific Power Programs

The survey also asked participants how likely they would be to participate in other energy efficiency programs based on their experience participating in the SYLR program. A majority (61%, n=119) said they would be much more likely to participate in other programs, while only 4% said they would be less likely to participate, and 8% said they would be neither more nor less likely to participate in other programs. Figure 14 shows the results.



Figure 14. Likelihood of Participating in Other Energy Efficiency Programs

The survey asked participants if they have taken any additional energy-saving actions outside of participating in Pacific Power programs, and how influential their participation in SYLR was in these



additional actions. A majority of surveyed customers reported taking additional energy-saving actions on their own aside from participating in utility-sponsored incentive programs (56%, n=122). However, 12% (n=66) of participants who took additional actions also stated that they received Pacific Power incentive rebates for items they had purchased. The most common actions taken by participants who reported taking action outside of incentive programs were lighting upgrades (32%, n=68), as shown in Figure 15.



Figure 15. Additional Actions Taken by Program Participants

A majority of surveyed participants (60%, n=63) who reported their participation in SYLR was "very" or "somewhat influential" on their decision to take additional actions, as shown in Figure 16.



Figure 16. Influence of SYLR Program on Additional Actions

Figure 17 combines responses from the previous questions about energy-efficiency actions taken through utility programs or on the customer's own initiative, and shows that more than a third of SYLR participants (38%, n=126) have already participated in other energy efficiency programs or taken actions on their own which were influenced by the SYLR Program. Another 47% of participants have not taken additional actions influenced by the SYLR Program or participated in other energy efficiency programs, but say they are more likely to participate in energy efficiency programs due to their experience in this Program, while the remaining 15% of participants have not taken actions influenced by the program and are not likely to participate in other energy efficiency programs.

Figure 17. Summary of Program Influence



Incentive Payments

Only 4% of participants reported waiting longer than six weeks to receive their incentive payments, while 43% received their payments in within four weeks. The remainder received payments within four to six weeks. Participants were asked if they recommended the SYLR Program to their friends, relatives, and colleagues; 78% (n=117) reported that they recommended the program.

When asked if they would have participated in the SYLR program if it did not offer a monetary incentive, a large majority (83%, n=116) indicated they would.

However, Cadmus has evaluated several other programs where incentive levels varied and found participation responds to changes in incentives. In a recent evaluation for California Cadmus noted that after Southern California Edison decreased their per unit incentive for refrigerators from \$50 to \$35,



participation dropped by 17%. Additionally, looking at average annual participation at the two incentive levels participation was 27% lower, on average, at \$35 compared to \$50 per unit. ²²

Participants were asked "How likely would you be to participate if you could give your incentive to charity?" Only 12% of participants indicated they would not be likely to participate in the program if they could donate their rebate to charity, while 43% said they would still be very likely to participate, and 45% said they would be somewhat likely (see Figure 18).



Figure 18. Participation if Incentive Could be Donated to Charity

Barriers

Overall, participants did not report notable complaints or issues during the surveys, and, based on the overall process evaluation, Cadmus noted no significant barriers to participation. The program functioned smoothly, likely due to its longevity in the Washington market and the program administrator's experience.

Quality Assurance/Quality Control

The SYLR Program uses multiple QA/QC checkpoints to facilitate quality delivery and accurate data tracking. During the current evaluation period, handheld devices have been used to record pick-ups.

When a pick-up crew arrives at a customer's home, they verify the unit is in working condition and fits the size criteria. If the unit passes those two tests (and therefore meets the program criteria), the crew enters the model number, unit number, size, and age into the handheld device, and takes a picture of the unit from a specific angle. If the unit does not meet the program's criteria, the crew still takes a

²² Cadmus. Appliance Recycling Program Process Evaluation and Market Characterization Volume 1. September 18, 2013. Available at: http://www.calmac.org/publications/SCE_PGE_ARP_Final_Report_Vol.1_09-18-13.pdf

picture and records why the unit was not accepted. The pick-up crew also indicates if they caused any damage during their visit. Information uploaded to the handheld device reaches the program administrator's database within five minutes, becoming available to all authorized program users.

When the unit arrives at the warehouse, warehouse staff scan the unit and the appliance picture taken by the pick-up staff appears. This serves as a verification that the correct unit arrived at the warehouse and will be processed for recycling.

In addition to the QA/QC performed by Pacific Power and the program administrator, an independent contractor performs follow-up inspections for a random sample of 5% of participant homes. These inspections ensure that pick-up procedures have been followed and any issues have been reported to Pacific Power and the program administrator.



Cost-Effectiveness

In assessing cost-effectiveness, Cadmus analyzed program costs and benefits from five different perspectives, using Cadmus' DSM Portfolio Pro²³ model. The California Standard Practice Manual for assessing DSM program cost-effectiveness describes the benefit/cost ratios Cadmus used for the following five tests:

- **PacifiCorp Total Resource Cost (PTRC) Test:** This test examined program benefits and costs from Pacific Power's and Pacific Power customers' perspectives, combined. On the benefit side, it included avoided energy costs, capacity costs, and line losses, plus a 10% adder to reflect nonquantified benefits. On the cost side, it included costs incurred by both the utility and participants.
- **Total Resource Cost (TRC) Test:** This test also examined program benefits and costs from Pacific Power and Pacific Power customers' perspectives, combined. On the benefit side, it included avoided energy costs, capacity costs, and line losses. On the cost side, it included costs incurred by both the utility and participants.
- **Utility Cost Test (UCT):** This test examined program benefits and costs solely from Pacific Power's perspective. The benefits included avoided energy, capacity costs, and line losses. The costs included program administration, implementation, and incentive costs associated with program funding.
- **Ratepayer Impact Measure (RIM) Test:** All ratepayers (participants and nonparticipants) may experience rate increases designed to recover lost revenues. The benefits included avoided energy costs, capacity costs, and line losses. This test included all Pacific Power program costs and lost revenues.
- **Participant Cost Test (PCT):** From this perspective, program benefits included bill reductions and incentives received. Costs included a measure's incremental cost (compared to the baseline measures), plus installation costs incurred by the customer.

Table 26 summarizes the five tests' components.

²³ DSM Portfolio Pro has been independently reviewed by various utilities, their consultants, and a number of regulatory bodies, including the Iowa Utility Board, the Public Service Commission of New York, the Colorado Public Utilities Commission, and the Nevada Public Utilities Commission.

Test	Benefits	Costs
PTRC	Present value of avoided energy and capacity costs* with 10% adder for non-quantified benefits	Program administrative and marketing costs and costs incurred by participants**
TRC	Present value of avoided energy and capacity costs*	Program administrative and marketing costs and costs incurred by participants**
UCT	Present value of avoided energy and capacity costs*	Program administrative, marketing, and incentive costs
RIM	Present value of avoided energy and capacity costs*	Program administrative, marketing, and incentive costs, plus the present value of lost revenues
РСТ	Present value of bill savings and incentives received	Incremental measure and installation costs

Table 26. Benefits and Costs Included in Various Tests

*Includes avoided line losses.

**Incentive costs typically are excluded from the TRC as transfer payments. For ARPs such as SYLR, however, participants do not incur costs. Therefore, the incentive cost is treated differently from incentives in typical DSM programs. It is not excluded from the TRC; rather, it is treated as an administrative cost as it does not offset any participant costs. Consequently, for SYLR, the UCT and the TRC costs are equal.

Table 27 provides cost analysis inputs, including evaluated energy savings for each year, and discount rates, line losses, and program costs. Pacific Power provided all of these values, except evaluated energy savings and evaluated participation. Cadmus derived the discount and inflation rates from Pacific Power's 2013 Integrated Resource Plan.

Input Description	2013	2014	Total
Units	·		
Refrigerators	1,039	893	1,932
Freezers	265	236	501
Energy-Savings Kits	1,208	1,016	2,224
Measure Lives*			
Refrigerators	6	7	N/A
Freezers	9	5	N/A
Energy-Savings Kits	5	6	N/A
Evaluated Net Savings (kWh/year)**	482,230	399,140	881,370
Discount Rate	6.88%	6.88%	N/A
Line Loss	9.67%	9.67%	N/A
Residential Energy Rate (\$/kWh)	\$0.0874	\$0.0841	N/A
Inflation Rate***	1.90%	1.90%	N/A
Total Program Costs	\$210,149	\$173,384	\$383,533

Table 27. Selected Cost-Effectiveness Analysis Inputs

*Measure lives were provided by Pacific Power in the annual report data. The measure lives changed in 2014 based on recommendations from the 2011-2012 Program Evaluation.

**Savings are at the meter, while benefits account for line loss.

*** Future retail rates determined using a 1.9% annual escalator.



SYLR program benefits included energy savings and their associated avoided costs. For the costeffectiveness analysis, Cadmus used energy savings derived from this study's evaluated kWh. Measure lives used (shown in Table 27) derived from annual report data provided by Pacific Power. Maintaining consistency with annual reports allows more direct comparisons of reported and evaluated results. For all analyses, Cadmus used avoided costs associated with PacifiCorp's 2013 IRP *West Residential Whole House 49%* and *Residential Lighting 48% Load Factor Decrements.*²⁴

Net Cost-Effectiveness Results

4.

Table 28 presents the program cost-effectiveness analysis results, including the evaluated NTG²⁵ for all program measures for the evaluation period (2013–2014), but not accounting for non-energy benefits (except those represented by the 10% conservation adder included in the PTRC test). A benefit/cost ratio greater than 1.0 is considered cost-effective. The cost-effectiveness analysis results indicate the combined 2013-2014 program was not cost-effective from the PTRC, TRC, UCT, and RIM test perspectives, including a PTRC benefit-cost ratio slightly below 1.0 (0.98), while the 2014 program was cost-effective from the PTRC test (PCT) benefit/cost ratio could not be calculated because no costs were associated with this test perspective, only benefits.

For the 2011-2012 evaluation period, SYLR had an overall PTRC benefit-cost ratio of 1.73, much higher than the 0.98 found in the 2013-2014 program cycle. The 2011-2012 program achieved an evaluated NTG of 50.6% for refrigerators and 50.5% for freezers compared to 29.5% and 33.3%, respectively, for the 2013-2014 program. The 2011-2012 program achieved net saving of over 2.0 million kWh compared to 0.88 million for 2013-2014, while the 2011-2012 program costs were about 45% more than in 2013-2014.

²⁴ The IRP decrements are detailed in Appendix N of PacifiCorp's 2013 Integrated Resource Plan: http://www.pacificorp.com/content/dam/pacificorp/doc/Energy_Sources/Integrated_Resource_Plan/2013IRP /PacifiCorp-2013IRP_Vol2-Appendices_4-30-13.pdf

²⁵ Evaluated NTG is 29.5% for refrigerators and 33.3% for freezers.

Cost-Effectiveness Test	Levelized \$/kWh	Costs	Benefits	Net Benefits	Benefit/Cost Ratio
PTRC + Conservation Adder	\$0.073	\$372,367	\$366,014	(\$6,353)	0.98
TRC No Adder	\$0.073	\$372,367	\$332,740	(\$39,627)	0.89
UCT	\$0.073	\$372,367	\$332,740	(\$39,627)	0.89
RIM		\$799,076	\$332,740	(\$466,336)	0.42
PCT		\$0	\$1,411,511	\$1,411,511	N/A*
Lifecycle Revenue Impacts (\$/kWh)					\$0.000016520
Discounted Participant Payback (years)					N/A

* The Participant Cost test (PCT) benefit/cost ratio could not be calculated because no costs were associated with this test perspective, only benefits.

Table 29 and Table 30 show the program's evaluated cost-effectiveness for the 2013 and 2014 program years, respectively.

Table 29. Net Evaluated 2013 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized \$/kWh	Costs	Benefits	Net Benefits	Benefit/Cost Ratio
PTRC + Conservation Adder	\$0.074	\$210,148	\$201,926	(\$8,222)	0.96
TRC No Adder	\$0.074	\$210,148	\$183,569	(\$26,579)	0.87
UCT	\$0.074	\$210,148	\$183,569	(\$26,579)	0.87
RIM		\$447,434	\$183,569	(\$263,865)	0.41
PCT		\$0	\$775,285	\$775,285	N/A
Lifecycle Revenue Impacts (\$/kWh)					\$0.000009347
Discounted Participant Payback (years)					N/A

Table 30. Net Evaluated 2014 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized	Costo	Ponofito	Net	Benefit/Cost
	\$/kWh	COSIS	Denents	Benefits	Ratio
PTRC + Conservation Adder	\$0.072	\$173,383	\$175,381	\$1,998	1.01
TRC No Adder	\$0.072	\$173,383	\$159,437	(\$13,946)	0.92
UCT	\$0.072	\$173,383	\$159,437	(\$13,946)	0.92
RIM		\$375,842	\$159,437	(\$216,405)	0.42
PCT		\$0	\$680,011	\$680,011	N/A
Lifecycle Revenue Impacts (\$/kWh)					\$0.00008373
Discounted Participant Payback (years)					N/A



Gross Cost-Effectiveness Results

The program's gross evaluated cost-effectiveness is shown on Table 31,

Table 32, and to Table 33 for the combined program, and the 2013 and 2014 program years, respectively. Using gross savings, the program is highly cost-effective for the PTRC, TRC and UCT.

Cost-Effectiveness Test	Levelized \$/kWh	Costs	Benefits	Net Benefits	Benefit/Cost Ratio
PTRC + Conservation Adder	\$0.024	\$372,367	\$1,182,572	\$810,205	3.18
TRC No Adder	\$0.024	\$372,367	\$1,075,066	\$702,699	2.89
UCT	\$0.024	\$372,367	\$1,075,066	\$702,699	2.89
RIM		\$1,700,429	\$1,075,066	(\$625,363)	0.63
РСТ		\$0	\$1,411,511	\$1,411,511	N/A
Lifecycle Revenue Impacts (\$/kWh)					\$0.000022153
Discounted Participant Payback (years)					N/A

Table 31. Gross Evaluated 2013 and 2014 Program Cost-Effectiveness Summary

Table 32. Gross Evaluated 2013 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized	Costs	Benefits	Net	Benefit/Cost
	\$/kWh	CUSIS		Benefits	Ratio
PTRC + Conservation Adder	\$0.024	\$210,148	\$639,326	\$429,178	3.04
TRC No Adder	\$0.024	\$210,148	\$581,206	\$371,058	2.77
UCT	\$0.024	\$210,148	\$581,206	\$371,058	2.77
RIM		\$939,319	\$581,206	(\$358,113)	0.62
PCT		\$0	\$775,285	\$775,285	N/A
Lifecycle Revenue Impacts (\$/kWh)					\$0.000012686
Discounted Participant Payback (years)					N/A

Table 33. Gross Evaluated 2014 Program Cost-Effectiveness Summary

Cost-Effectiveness Test	Levelized	Costs	Benefits	Net	Benefit/Cost
	\$/kWh			Benefits	Ratio
PTRC + Conservation Adder	\$0.023	\$173,383	\$580,632	\$407,249	3.35
TRC No Adder	\$0.023	\$173,383	\$527,848	\$354,465	3.04
UCT	\$0.023	\$173,383	\$527,848	\$354,465	3.04
RIM		\$813,489	\$527,848	(\$285,642)	0.65
PCT		\$0	\$680,011	\$680,011	N/A
Lifecycle Revenue Impacts (\$/kWh)					\$0.000011051
Discounted Participant Payback (years)					N/A

Appendix A. Participant Demographics

Table A-1. Home Type Characteristics

Home Characteristics	Percent of Respondents	Precision at 90% Confidence *
Home Type (n=120)		
Single-family Home	80%	6.1%
Townhome or duplex	2%	1.9%
Manufactured home, mobile home, or trailer	13%	5.0%
Apartment building with 4 or more units	6%	3.5%
Own or Rent (n=119)		
Own	90%	4.6%
Rent	10%	4.6%
How long have you lived at that location? (n=	119)	
Less than one year	5%	3.3%
Two to five years	21%	6.2%
More than five years	74%	6.7%

*Absolute precision (confidence interval is percent of respondents plus or minus precision).

Table A-2. Household Characteristics

Household Characteristics	Mean	Standard Deviation	Precision at 90% Confidence *
Participant Age (n=113)	60.5	15.4	3.9%
Number of Residents (n=116)	2.5	1.4	8.5%

*Relative precision (confidence interval is mean plus or minus the mean multiplied by precision).



Figure A-1. Distributions of Household Sizes



Figure A-2. Distributions of Participant Ages



40% 31% 30% 25% 24% Percentage 20% 15% 10% 5% 0% Less than high High school Technical or Bachelor's degree Graduate degree school diploma business school/some college n=119

Figure A-3. Distribution of Participant Education Levels

Appendix B. Precision Calculations

To determine the savings results' uncertainty level, Cadmus considered the sampling error's effect on all estimates presented in the report. Sampling error refers to uncertainty introduced by use of sampled data to infer characteristics of the overall population. These data include survey results, meter data, and data from secondary sources. Cadmus used sampled data to estimate the parameters of per-unit savings calculations (such as installation rates) and to estimate the consumption of specific equipment types (such as in billing analysis).

Sampling error has been reflected in estimated confidence intervals. Unless otherwise noted, Cadmus estimated intervals at 90% confidence, indicating a 90% confidence that the true population value fell within the given interval. Cadmus calculated confidence intervals for means, proportions, regression estimates, and any calculated values using sample estimates as an input. Cadmus calculated all confidence intervals using the following standard formula for estimating uncertainty for proportions and means:

Confidence Interval_{mean} = mean
$$\pm 1.645 * \sqrt{\frac{s^2}{n}}$$

Where:

1.645 = the z-score for a 90% confidence interval. s^2 = the sample variance.

In some cases, the uncertainty of estimates derived from multiple sources. For example, for summed estimates (such as those for total program savings), Cadmus calculated the root of the sum of the squared standard errors to estimate the confidence interval:²⁶

In some cases, Cadmus multiplied estimates. For instance, net savings calculations involved combining gross estimates with an in-service rate and/or NTG ratio estimated from participant surveys. For these results, Cadmus calculated combined standard errors for the final estimates. In cases where the relationship was multiplicative, Cadmus used the following formula:²⁷

²⁶ This approach to aggregating errors follows methods outlined in: Schiller, Steven, et al. National Action Plan for Energy Efficiency. Appendix D. 2007. Available online: <u>www.epa.gov/eeactionplan</u>.

²⁷ Cadmus derived this formula from: Goodman, Leo. "The Variance of the Product of K Random Variables." Journal of the American Statistical Association. 1962.



$$Confidence\ Interval_{\bar{X}*\bar{Y}} = \bar{X}*\bar{Y} \pm 1.645*\sqrt{\bar{Y}^2 \left(\frac{s^2_{\bar{X}}}{n_{\bar{X}}}\right) + \bar{X}^2 \left(\frac{s^2_{\bar{Y}}}{n_{\bar{Y}}}\right) + \left(\frac{s^2_{\bar{X}}}{n_{\bar{X}}}\right) \left(\frac{s^2_{\bar{Y}}}{n_{\bar{Y}}}\right)}$$

To ensure transparency of the error aggregation process, Cadmus reported precision for individual and combined estimates, where relevant.

Appendix C: Participant Survey Instrument

A. Introduction

These questions ensure we are speaking to the person in the household who is the most knowledgeable about the program and the household's participation in the program.

- A1. Hello, I'm [INSERT NAME] calling from VuPoint Research on behalf of [UTILITY]. We are not selling anything. May I speak with [CONTACT NAME]? OR [IF NO NAME] May I speak with the person who is most familiar with the [UTILITY] See Ya Later, Refrigerator program? [IF THAT PERSON IS NOT AT THIS PHONE NUMBER, ASK FOR NAME AND PHONE NUMBER AND START AGAIN] [IF NEEDED: THE SEE YA LATER, REFRIGERATOR PROGRAM PROVIDES AN INCENTIVE FOR [UTILITY] CUSTOMERS ALONG WITH FREE PICK UP AND RECYCLING FOR WORKING REFRIGERATORS, FREEZERS, AND ROOM AIR CONDITIONERS]
 - 1. (Yes)
 - 98. (DON'T KNOW) [ASK TO SPEAK WITH SOMEONE WHO KNOWS AND BEGIN AGAIN]
 - 99. (REFUSED) [THANK AND TERMINATE]
- A2. We are not selling anything. [UTILITY] Utilities is actively seeking your opinions about energy efficiency programs that could help customers save money on their electric bills. We are conducting an important study about [UTILITY]'s See Ya Later, Refrigerator program. Are you the best person to speak with? This call may be monitored or recorded for quality assurances purposes. [IF NEEDED: Your responses will be used as part of a study to improve [UTILITY] energy efficiency programs.] [IF NEEDED: The See Ya Later, Refrigerator program provides an incentive for [UTILITY] customers along with free pick up and recycling for working refrigerators, freezers, and room air conditioners.]
 - 1. (Continue)

The next two questions determine whether the respondent can safely participate in the survey at this time.

- A3. *Are you currently talking to me on a regular landline phone or a cell phone?
 - 1. Regular landline phone
 - 2. Cell Phone
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF A3 = 2]

- A4. *Are you currently in a place where you can talk safely and answer my questions?
 - 1. (Yes)
 - 2. (No) [Schedule call back]
 - 3. (No) (DO NOT CALL BACK. THANK AND TERMINATE)
 - 98. (DON'T KNOW) [SCHEDULE CALL BACK]



99. (REFUSED) [SCHEDULE CALL BACK]

- A5. Our records show that on [DATE] you had at least one [MEASURE1] removed by [UTILITY]'s See Ya Later, Refrigerator program. Is this correct? [INTERVIEWER NOTE: Please verify appliances are correct before selecting "yes."]
 - 1. (Yes, both date and appliance are correct)
 - 2. (Appliance is correct, date unknown)
 - 3. (No, appliance incorrect) [THANK AND TERMINATE]
 - 4. (No, didn't participate; didn't remove refrigerator or freezer) [THANK AND TERMINATE]
 - 98. (DON'T KNOW) [ASK FOR THE PERSON WHO WOULD BE MOST FAMILIAR AND BEGIN AGAIN.]
 - 99. (REFUSED) [THANK AND TERMINATE]

[THANK AND TERMINATE TEXT]

For this survey we are only including households that have recycled a [MEASURE]. We do appreciate you taking our call. Thank you and have a good [evening/day.]

If didn't recycle anything

[THANK AND TERMINATE TEXT]

For this survey we are only including households that have recycled a refrigerator or freezer in 2014. We do appreciate you taking our call. Thank you and have a good [evening/day.]

- A6. *Have you ever been employed in the market research field?
 - 1. Yes [THANK AND TERMINATE]
 - 2. No [CONTINUE]
 - 99. REFUSED [THANK AND TERMINATE]
- A7. *Have you or anyone in your household, ever been employed by or affiliated with [UTILITY] Corporation, or any other utility?
 - 1. Yes [THANK AND TERMINATE]
 - 2. No [CONTINUE]
 - 99. REFUSED [THANK AND TERMINATE]

[THANK AND TERMINATE TEXT]

For this survey we are only including households that have not been employed in the market research field or with [UTILITY]. We do appreciate you taking our call. Thank you and have a good [evening/day.]

Back-up information, not to be programmed:

[If "No – Not a convenient time," ask if Respondent would like to arrange a more convenient time for us to call them back or if you can leave a message for that person.]

[IF RESPONDENT ASKS HOW LONG, SAY: "APPROXIMATELY 10 MINUTES."]

[IF NEEDED:] This survey is for research purposes only and this is not a marketing call. This is the primary way for program participants to provide input into the rebate programs [UTILITY] offers. Your participation in this study is important so that [UTILITY] can include your perspectives in how their energy efficiency programs are offered.

B. Quantity Verification

These questions are designed to verify that the quantities in the database are correct.

[IF **[REF_QTY]** >=1]

- B1. Our program records indicate you received an incentive for recycling [**REF_QTY**] refrigerator(s), in [**UTILITY**]'s program in 2014. Is this correct?
 - 1. (Yes, that is correct)
 - 2. (No, quantity not correct)
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF B1 =2]

- B2. How many refrigerators did you have recycled through [UTILITY]'s program in 2014?
 - 1. [RECORD QUANTITY] [CREATE VARIABLE [VREF_FL][
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

$[\mathsf{IF}[\mathbf{FRZ}_\mathbf{QTY}] \ge 1]$

- B3. Our program records indicate you received an incentive for recycling **[FRZ_QTY]** freezer(s), in **[UTILITY]'s** program in 2014. Is this correct?
 - 1. (Yes, that is correct)
 - 2. (No, quantity not correct)
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF B3 = 2]

- B4. How many freezers did you have recycled through [UTILITY]'s program in 2014?
 - 1. [RECORD QUANTITY] [CREATE VARIABLE [VFRZ_FL]
 - 98. (DON'T KNOW)
 - 99. (REFUSED)



C. Program Awareness

This section is for program participants. Questions in this section assess marketing channels along with whether the respondent would recommend the program.

C1. How did you learn about the See Ya Later, Refrigerator program? Was it from [UTILITY], from a contractor or retailer, from a friend or family member or some other way? [ASK THE APPROPRIATE FOLLOW-UP QUESTION TO GET MORE DETAIL ABOUT HOW THEY LEARNED ABOUT THE PROGRAM] [MULTIPLE RESPONSES; ALLOW UP TO 3; DO NOT READ LIST]

[UTILITY]: Was it from a bill insert, the newsletter, an email, social media , [UTILITY] website, [UTILITY] advertisement, or a [UTILITY] employee? [CODE BELOW]

[Utility]

- 1. Newspaper/Magazine/Print Media ([UTILITY] mailer)
- 2. Bill Inserts
- 3. Rocky Mountain Power/Pacific Power website
- 4. Rocky Mountain Power/Pacific Power Representative
- 5. E-mail from Rocky Mountain Power/Pacific Power

[Media]

- 6. Internet Advertising/Online Ad
- 7. Radio
- 8. TV
- 9. Billboard/outdoor ad
- 10. Other website

[Contractor]

- 11. Appliance Recycling Contractor [Friend or Family]
- 12. Family/friends/word-of-mouth
- 13. [Shows/event]Retailer/Store
- 14. Sporting event
- 15. Home Shows/Trade Shows
- 16. Other [RECORD VERBATUM]
- 98. (DON'T KNOW) [SKIP TO NEXT SECTION (D1)]
- 99. (REFUSED) [SKIP TO NEXT SECTION (D1)]

[ASK C1 = 1 THROUGH 15]

C2. What are the best ways for [INSERT UTILITY] to inform you about energy-efficiency offerings like the appliance recycling program? [DO NOT READ. PROMPT IF NECESSARY. RECORD UP TO THREE RESPONSES]

[Utility]

- 1. Newspaper/Magazine/Print Media ([UTILITY] mailer)
- 2. Bill Inserts



- 3. Rocky Mountain Power/Pacific Power website
- 4. Rocky Mountain Power/Pacific Power Representative
- 5. E-mail from Rocky Mountain Power/Pacific Power

[Media]

- 6. Internet Advertising/Online Ad
- 7. Radio
- 8. TV
- 9. Billboard/outdoor ad
- 10. Other website [Contractor]
- 11. Appliance Recycling Contractor [Friend or Family]
- 12. Family/friends/word-of-mouth
- 13. [Shows/event]Retailer/Store
- 14. Sporting event
- 15. Home Shows/Trade Shows
- 16. Other [RECORD VERBATUM]
- 98. (DON'T KNOW)
- 99. (REFUSED)
- C3. How would you rate your current understanding of energy-efficiency? Would you say you... [READ LIST. RECORD FIRST RESPONSE]
 - 1. Have a very good understanding
 - 2. Have a good understanding
 - 3. Have a limited understanding
 - 4. Have very little understanding of energy-efficiency
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

D. Refrigerator/Freezer Part-use

This section determines the portion of the year the appliance was in use, whether it was a primary or secondary appliance, and whether the appliance was kept in a location that was subject to weather extremes.

[IF VREF_FL>1 FROM B1 or B2 AND MEASURE1 = REF OR VFRZ_FL>1 FROM B3 or B4 AND MEASURE1 = FRZ THEN]

[Ask only if the respondent recycled more than one of the same type of unit]

Now I am going to ask you some questions about the [CONFIGURATION] [MEASURE1] that you recycled, please answer all subsequent questions with this specific appliance in mind.



- D1. Approximately how old was your [MEASURE1]? [INTERVIEWER: RECORD IN YEARS. ENTER "00" IF LESS THAN ONE YEAR OLD.]
 - 1. [RECORD YEARS]
 - 98. (DON'T KNOW)
 - 99. (REFUSED)
- D2. How would you describe the condition of the [MEASURE1] you recycled through the program? Would you say ...? [READ LIST AND RECORD ONE RESPONSE. PROVIDE EXAMPLES IF NECESSARY]
 - 1. It worked well and was in good physical condition.
 - 2. It worked okay but had some problems [Example: it wouldn't defrost].
 - 3. It didn't work (Example: turned on but did not cool or did not turn on)
 - 98. (DON'T KNOW)
 - 99. (REFUSED)
- D3. In the last year, how much was the [MEASURE1] used? Was it...(READ LIST)?
 - 1. Kept running all the time
 - 2. Plugged in only for special occasions or certain months of the year
 - 3. Never plugged in or running
 - 4. (Other) [SPECIFY]
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF D3 = 2]

- D4. During the last year, how many total months do you think it was plugged in and running? (USE "99" FOR DON'T KNOW AND "98" FOR REFUSED.)
 - 1. [RECORD MONTHS] [RANGE 1-12;]
 - 98. (DON'T KNOW)
 - 99. (REFUSED)
- D5. For the majority of the last year, where within your home was the [MEASURE1] located? [RECORD ONE RESPONSE; READ LIST IF NEEDED]
 - 1. Kitchen
 - 2. Garage
 - 3. Porch/patio
 - 4. Basement
 - 5. (Other) [SPECIFY]
 - 98. (DON'T KNOW)
 - 99. (REFUSED)
- D6. Was the location heated?
 - 1. Yes
 - 2. No
 - 98. (DON'T KNOW)
 - 99. (REFUSED)



- D7. Was the location cooled?
 - 1. Yes
 - 2. No
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

E. Replacement

This section verifies whether appliances were replaced after the prior units were recycled through the program. This section also determines whether replacements were naturally occurring or whether they were induced by the program and need to be accounted for in net savings.

E1. Did you replace the [MEASURE1] you recycled?

- 1. Yes
- 2. No [SKIP TO F1]
- 99. (DON'T KNOW) [SKIP TO F1]
- 98. (REFUSED) [SKIP TO F1]

[ASK IF E1 = 1]

- E2. How did you acquire the replacement appliance? Did you... [READ LIST]
 - 1. Buy it
 - 2. Get it for no charge
 - 99. (DON'T KNOW)
 - 98. (REFUSED)

[ASK IF E1 = 1]

- E3. Why did you decide to replace your [MEASURE1]? [READ LIST; SELECT ONE RESPONSE]
 - 1. Wanted to upgrade (example: more space, new features)
 - 2. Old appliance was not working well
 - 3. Was planning to give previous [MEASURE1] away
 - 4. (Other) [SPECIFY]
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF E1 = 1]

- E4. Was the replacement [MEASURE1] new or used?
 - 1. New
 - 2. Used
 - 98. (DON'T KNOW)
 - 99. (REFUSED)



[ASK IF E1 = 1]

- E5. Was the replacement [MEASURE1] an ENERGY STAR or high-efficiency model?
 - 1. Yes ENERGY STAR or High efficiency
 - 2. No Standard efficiency
 - 99. (DON'T KNOW)
 - 98. (REFUSED)

[ASK IF E5 = 1]

- E6. How influential was your participation in the program in your decision to purchase an ENERGY STAR model?
 - 1. Very influential
 - 2. Somewhat influential
 - 3. Not too influential
 - 4. Not influential at all
 - 98. (DON'T KNOW)
 - 99. (Refused)

[ASK IF E1 = 1]

- E7. Were you planning to replace your [MEASURE1] before you decided to recycle it through [UTILITY]'s See Ya Later, Refrigerator program?
 - 1. Yes
 - 2. No
 - 99. DON'T KNOW
 - 99. REFUSED

[ASK IF E1 = 1 AND E7= 2]

- E8. Let me make sure I understand: you would <u>not</u> have replaced your [MEASURE1] with a different [MEASURE1] without the See Ya Later, Refrigerator program? Is that correct?
 - 1. Yes, correct
 - 2. No, not correct
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

F. Freeridership

This section determines the likely fate of appliances outside of the program which informs freeridership and which appliances are subject to secondary market impacts.

[ASK IF E1 = 2]

F1. Did you consider getting rid of the [MEASURE1] before you heard about [UTILITY]'s See Ya Later, Refrigerator program?

[If necessary: By getting rid of, I mean getting the appliance out of your home by any means including selling it, giving it away, having someone pick it up, or taking it to the dump or a recycling center yourself.]

- 1. Yes
- 2. No
- 98. (DON'T KNOW)
- 99. (REFUSED)
- F2. If the program was not available, would you have kept your [MEASURE1]?
 - 1. Yes
 - 2. No
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF D5 = 1 and F2=1 and MEASURE1 = Refrigerator]

- F3. If you had kept the [MEASURE1], would you have kept it in the same location you mentioned earlier? That is would it have been located in the [READ IN ANSWER FROM D5]?
 - 1. Yes
 - 2. No
 - 98. (DON'T KNOW)
 - 99. (REFUSED)

[ASK IF F2 = 2, 98 OR 99 ELSE SKIP TO G1]

F4. How would you have disposed of the unit if the program had not been available? Would you have ... [READ LIST UNTIL RESPONDENT SAYS "YES" AND RECORD ONE RESPONSE]

(PROGRAMMER: LIST SHOULD BE READ IN RANDOM ORDER)

- 1. Sold it to a private party such as a friend, family member, or via classified ad [SKIP TO G1]
- 2. Sold it to a used appliance dealer
- 3. Given it away for free to a private party such as a friend, family member or on Craig's list [SKIP TO G1]
- 4. Left it on curb with free sign [SKIP TO G1]
- 5. Given it away to an organization
- 6. Had it removed by the dealer you got your new or replacement [MEASURE1] from [SKIP TO G1]
- 7. Taken it to a dump or recycling center yourself or asked a friend or family member to do it for free
- 8. Hired someone to take it to a dump or recycling center [SKIP TO G1]
- F5. [Programmer: If F4= 2 and AGE > 15 or F4 = 5 and AGE>15 or F4 = 7] then read corresponding text below and then ask F6]



[READ IF F4 =2 and AGE > 15]

Used appliance dealers typically only buy units that are less than 15 years old and are in very good condition.

[READ IF F4 =5 and AGE > 15]

Charity organizations only take units that are less than 15 years old and are in good condition

[READ IF F4 =7]

Appliances are heavy and require a truck, trailer, or large vehicle to relocate. Most waste transfer stations do not accept refrigerators and freezers unless the Freon has been drained.

[ASK IF F4 = 2 AND AGE>15 or F4 =5 AND AGE>15 or F4 =7]

- F6. Considering this new information, would you have [READ IN ANSWER FROM F4], or would you have done something else?
 - 1. Same thing [SKIP TO G1]
 - 2. Something else
 - 98. Don't know [SKIP TO G1]
 - 99. Refused [SKIP TO G1]

[ASK IF F6 = 2]

- F7. What would you have done instead? Would you have ... [READ LIST UNTIL RESPONDENT SAYS "YES" AND RECORD ONE ANSWER] (PROGRAMMER: List should be read in random order)
 - 1. Sold it to a private party such as a friend, family member, or on Craig's list]
 - 2. Sold it to a used appliance dealer
 - 3. Given it away for free to a private party such as a friend, family, or via classified ad]
 - 4. Left it on curb with free sign
 - 5. Given it away to charity organization
 - 6. Had it removed by the dealer you got your new or replacement [MEASURE1] from
 - 7. Taken it to a dump or recycling center yourself or asked a friend or family member to do it for free
 - 8. Hired someone to take it to a dump or recycling center
 - 9. Kept it

G. **CFL Installation**

- G1. Was a free kit containing two CFL light bulbs, refrigerator thermometer, and energy information given to you at the time of pickup? [DO NOT READ]
 - 1. Yes
 - 2. No
 - 98. Don't know
 - 99. Refused

[IF G1<>1 SKIP TO H1]

- G2. How would you rate the energy information found in this kit? Would you say it was... [READ LIST]
 - 1. Very helpful
 - 2. Somewhat helpful
 - 3. Not very helpful
 - 4. Not at all helpful
 - 98. Don't know
 - 99. Refused

[ASK IF G2<>98 or G2<>99]

- G3. Why did you assign this rating? [DO NOT READ LIST. RECORD MULTIPLE]
 - 1. Information too general
 - 2. Already aware of information
 - 3. Information did not apply
 - 4. Written well
 - 5. Other [RECORD VERBATIM]
 - 6. Don't know
 - 7. Refused
- G4. How many of the CFLs that came in the kit did you install?
 - 1. None
 - 2. One
 - 3. Two
 - 98. Don't know
 - 99. Refused

[ASK IF G4=2 OR G4=3]

- G5. What type of bulbs were in the socket before you installed the CFLs? [READ LIST IF NECESSARY]
 - 1. Incandescent (or "traditional" bulbs)
 - 2. CFL
 - 3. LED
 - 4. Halogen
 - 5. Empty
 - 98. Don't know
 - 99. Refused

[ASK IF G4=1 OR G4=2]

- G6. Why didn't you install [IF G4=1, "them?" IF G4=2, "the other CFL?"] [DO NOT READ LIST. RECORD MULTIPLE]
 - 1. Did not fit fixtures
 - 2. Intend to install later
 - 3. Do not like style
 - 4. Do not like quality



- 5. Defective product
- 6. Other [RECORD VERBATIM]
- 7. Don't Know
- 8. Refused

[ASK IF G4=2 OR G4=3]

- G7. Where did you install the CFL(s)? [DO NOT READ. RECORD UP TO TWO]
 - 1. Bedroom
 - 2. Bedroom (unoccupied)
 - 3. Basement
 - 4. Bathroom
 - 5. Closet
 - 6. Dining
 - 7. Foyer
 - 8. Garage
 - 9. Hallway
 - . 10. Kitchen
 - 11. Office/Den
 - 12. Living Space
 - 13. Storage
 - 14. Outdoor
 - 15. Utility
 - 16. Other [Record verbatim]
 - 98. Don't Know
 - 99. Refused
- G8. Did you install the refrigerator thermometer included in your energy-saving kit? [DO NOT READ]
 - 1. Yes
 - 2. No
 - 98. Don't Know
 - 99. Refused

[IF G8=1, ASK G9. ELSE, SKIP TO G11]

- G9. After installing the thermometer, did you change the temperature setting on your refrigerator? [DO NOT READ]
 - 1. Yes
 - 2. No
 - 98. Don't Know
 - 99. Refused

[IF G9=1, ASK G10. ELSE, SKIP TO G11]

- G10. Did you increase or decrease the temperature setting in your refrigerator?
 - 1. Increase



- 2. Decrease
- 98. Don't Know
- 99. Refused
- G11. Do you remember receiving a booklet in the kit with information about how to save energy? [DO NOT READ]
 - 1. Yes
 - 2. No
 - 98. Don't Know
 - 99. Refused

[IF G11=1, ASK G12. ELSE, SKIP TO H1]

- G12. Have you followed any of the advice mentioned in the booklet? If so, which ones? [DO NOT READ]
 - 1. Yes, [RECORD VERBATIM]
 - 2. No
 - 98. Don't Know
 - 99. Refused

н. Spillover

- H1. Since participating in the appliance recycling program, have you participated in any other incentive programs offered by [UTILITY]? [DO NOT READ]
 - 1. Yes
 - 2. No
 - 3. Don't Know
 - 4. Refused

[ASK IF H1=1, ELSE SKIP TO H4]

- H2. Which programs did you participate in?
 - 1. [RECORD VERBATIM]
 - 98. Don't Know
 - 99. Refused
- H3. How influential was the recycling program in your decision to participate in other [UTILITY] energy efficiency programs? Would you say it was... [READ LIST]
 - 1. Very influential
 - 2. Somewhat influential
 - 3. Not very influential
 - 4. Not at all influential
 - 5. Don't Know
 - 6. Refused
- H4. Based on your experience in recycling your appliance, how likely are you to participate in another utility energy efficiency program? Would you say you are... [READ LIST]
 - 1. Much more likely



- 2. Somewhat more likely
- 3. No more or less likely
- 4. Less likely to participate in another program
- 5. Don't Know
- 6. Refused
- H5. Besides recycling your old [APPLIANCE TYPE], have you made other energy-efficiency improvements or purchases on your own since participating in the appliance recycling program?
 - 1. Yes
 - 2. No
 - 98. Don't Know
 - 99. Refused

[ASK IF H5=1, ELSE SKIP TO I1]

- H6. What did you install or purchase? [DO NOT READ. RECORD MULTIPLE]
 - 1. High-efficiency dishwasher
 - 2. High-efficiency washing machine
 - 3. High-efficiency refrigerator
 - 4. Other [RECORD VERBATIM]
 - 98. Don't Know
 - 99. Refused
- H7. Did you receive an incentive for any of those items?
 - 1. Yes
 - 2. No
 - 98. Don't Know
 - 99. Refused
- H8. How much did your experience with the See Ya Later, Refrigerator Program influence your decision to install other high-efficiency equipment on your own? Would you say it was... [READ LIST]
 - 1. Very influential
 - 2. Somewhat influential
 - 3. Not very influential
 - 4. Not at all influential
 - 98. Don't Know
 - 99. Refused

I. **Program Satisfaction**

Now we have a few questions about your satisfaction with the See Ya Later, Refrigerator Program.

11. Thinking about the contractor, JACO Environmental, who picked up the appliance(s), how would you rate your satisfaction? [IF RESPONDENT ASKS ABOUT JACO: JACO Environmental is a nation-wide See Ya Later, Refrigerator contractor that [UTILITY] has contracted with to administer the See Ya Later, Refrigerator Program.]

Would you say you were.... [READ LIST]

- 1. Very satisfied,
- 2. Somewhat satisfied,
- 3. Not too satisfied, or
- 4. Not satisfied at all?
- 98. (DON'T KNOW)
- 99. (Refused)

[ASK IF I1= 2, 3 OR 4]

- 12. Why were you [INSERT RESPONSE FROM 11] with the contractor who picked up the appliance?
 - 1. Other [RECORD VERBATIM]
 - 98. (Don't know)
 - 99. (Refused)
- 13. How long did it take to receive the rebate check? Was it: [READ LIST AND RECORD ONE RESPONSE]
 - 1. Less than 4 weeks
 - 2. Between 4 and 6 weeks
 - 3. Between 7 and 8 weeks
 - 4. More than 8 weeks
 - 5. (Have not received the rebate yet)
 - 98. (Don't know)
 - 99. (Refused)
- 14. Would you still have participated in the program and recycled your unit if no rebate was given?
 - 1. Yes
 - 2. No
 - 98. (DON'T KNOW)
 - 99. (Refused)
- I5. How likely would you be to participate if you could give your incentive to [if UT then "Utah Food Bank" OR if WA/WY/ID then "charity"]?
 - 1. Very likely,
 - 2. Somewhat likely,
 - 3. Not too likely, or
 - 4. Not likely at all?
 - 98. (DON'T KNOW)
 - 99. (Refused)



- 16. Thinking about your overall experience with the See Ya Later, Refrigerator program, how would you rate your satisfaction? Would you say you are.... [READ LIST]
 - 1. Very satisfied,
 - 2. Somewhat satisfied,
 - 3. Not too satisfied, or
 - 4. Not satisfied at all?
 - 98. (DON'T KNOW)
 - 99. (Refused)

[ASK IF I6= 2, 3 OR 4]

- 17. Why were you [INSERT RESPONSE FROM I6] with the program?
 - 1. Incentive was too small.
 - 2. Contractor never called me back.
 - 3. Contractor showed up late.
 - 4. Contractor was unreliable/unprofessional.
 - 5. Difficult to get an appointment time that was convenient for me.
 - 6. Wanted to use a different [non-program] contractor.
 - 7. Incentive check took too long to arrive.
 - 8. Other [RECORD VERBATIM]
 - 98. (Don't know)
 - 99. (Refused)

[ASK IF I6= 2, 3 OR 4]

- 18. What could [UTILITY] do to improve your experience?
 - 1. [RECORD ANSWER]
 - 98. (DON'T KNOW)
 - 99. (Refused)
- 19. Since participating in the See Ya Later, Refrigerator program and receiving your rebate, have you recommended the program to any friends, relatives, or colleagues? [DO NOT READ]
 - 1. Yes
 - 2. No
 - 98. (DON'T KNOW)
 - 99. (Refused)

J. Demographics

This section is asked of all residential respondents. Responses are used for segmentation during analysis and to allow [UTILITY] to compare program participants to the general customer population.


These next few questions are for classification purposes only. All information will be kept confidential.

- J1. What type of residence do you live in? Is it:
 - 1. A single-family detached residence
 - 2. Multifamily apartment or condo building with 4 or more units
 - 3. Attached house (townhouse, row house, or twin)
 - 4. Mobile or manufactured house
 - 5. Something else [SPECIFY:_____
 - 98. (DON'T KNOW)
 - 99. (Refused)
- J2. What is the highest level of education that you have completed? [DO NOT READ LIST; RECORD ONE RESPONSE]
 - 1. (Less than high school diploma or equivalent)
 - 2. (High school diploma or equivalent)
 - 3. (Technical or business school certificate/2-year college degree/some college)
 - 4. (4-year college degree/bachelor's degree)
 - 5. (Graduate or professional degree/masters or PhD)
 - 98. (DON'T KNOW)
 - 99. (Refused)
- J3. Do you rent or own your home?
 - 1. Own
 - 2. Rent
 - 3. Other [RECORD]
 - 98. (DON'T KNOW)
 - 99. (Refused)
- J4. How long have you lived at that location?
 - 1. Less than one year
 - 2. 2-5 years
 - 3. More than 5 years
 - 98. (DON'T KNOW)
 - 99. (Refused)
- J5. In what year were you born? [NUMERIC OPEN END; 1890-1999]
 - 1. [ENTER YEAR]
 - 99. (Refused)
- J6. Including yourself, how many people lived in your home full-time [If Necessary: full-time is considered more than 9 months in the past year] during the past 12 months? [NOTE TO INTERVIEWER, if respondent says 0 or "just me", etc., please record "1"]
 - 1. 1
 - 2. 2
 - 3. 3
 - 4. 4



- 5. 5
- 6. 6
- 7. 7
- 8. 8
- 9. 9
- 10. 10
- 11. 11
- 12. 12
- 13. 13 or more
- 98. (DON'T KNOW)
- 99. (Refused)

к. COMMENTS

This question will gather additional information that the respondent has not mentioned during the rest of the survey.

K1. Thank you for your time in answering all my questions. Do you have any comments or additional feedback about [UTILITY]'s [PROGRAM] program? [IF OTHER COMMENTS MENTIONED DURING SURVEY ALSO SAY, "Earlier you mentionedCan you tell me about that so that I can capture all the details?"]

(Select one) [PHONE: DO NOT READ LIST]

- 1. [RECORD COMMENTS]
- 2. (Notes entered but no additional comments or details)
- 3. (No comments in this question or additional comments previously in survey)
- 98. (DON'T KNOW)
- 99. (Refused)

[ASK IF K1=1 or 2]

- K2. Would you like us to pass this information along to [UTILITY] so that they can follow-up with you?
 - 1. (Yes)
 - 2. (No)
 - 98. (Don't know)
 - 99. (Refused)

[ASK IF K2=1]

- K3. So that we have the most accurate information, can I have your name?
 - 1. [RECORD NAME]
 - 98. (Don't know)
 - 99. (Refused)

[ASK IF K2=1]



- K4. Is the number [INSERT PHONE NUMBER] the best phone number for [UTILITY] to reach you?
 - 1. (Yes)
 - 2. (No) [RECORD CORRECT NUMBER]
 - 98. (Don't know)
 - 99. (Refused)

L. Closing

Thank you for taking the time to respond to our survey. Have a nice day/evening.



Appendix D. Logic Model

Table D-1. See Ya Later, Refrigerator Program Logic Model Links: Working Hypotheses and Indicators

Link	Working Hypotheses	Indicators
1	Marketing and outreach lead to targeting communications to residential customers with refrigerators and freezers.	Number of eligible potential participants that express interest; marketing materials in bill inserts, on company website, in schools, in newspapers and on radio; presence at seminars, conferences, home shows, and community events.
2	Incentives lead to customers enrolling in the program.	Number of participants; participant interviews indicate role of incentives on enrollment activities.
3	Measurement and verification lead to the evaluation team conducting an evaluation.	Completed evaluation informs future program cycles.
4	Quality control leads to inspections being performed.	Number of inspections indicate that quality control occurred.
5	The delivery of marketing materials leads to increased customer awareness regarding energy efficiency and the program.	Increased customer awareness regarding energy efficiency identified in surveys.
6	Marketing efforts lead to customers enrolling in program.	Number of participants enrolled in the program who indicate they were reached by marketing efforts.
7	Customer participation results in removing inefficient appliances from the grid.	Number of appliances recycled due to participation in the program.
8	The evaluation leads to confirming program effectiveness.	Implementer interviews (qualitative); evaluation identifies best practices.
9	Inspections and reviews leads to confirming program effectiveness.	Implementer interviews (qualitative); inspections and reviews should be indicated as improving program effectiveness.
10	Education leads to program awareness.	Participant interviews (qualitative) should indicate that education led to program awareness.
11	Removing inefficient appliances from the grid leads to increased program penetration.	Number of appliances recycled compared to overall market.
12	Removal of inefficient appliances leads to kWh and kW savings.	Energy/demand savings generated expressed in kW and kWh.
13	kWh and kW savings leads to persistent demand savings.	Energy/demand savings over time; participant interviews regarding measure persistence.
14	Confirming effective program operations leads to verified program savings.	Implementer interviews (qualitative); effective program theory and demonstrated links indicate savings are attributable to the program.
15	Confirming effective program operations leads to the maintenance of optimum performance.	Implementer interviews (qualitative); program operations should be confirmed as effective.
16	Increased program awareness leads to fewer inefficient appliances on the grid.	Interviews regarding awareness and resulting behavior.
17	Fewer inefficient appliances on the grid lead to persistent energy savings.	Market study/number of appliances recycled; participant interviews regarding measure persistence.
18	Verified program savings leads to persistent energy and demand savings.	Energy/demand savings over time expressed in kW and kWh.
19	Verified program savings leads to Pacific Power gaining experience with designing and marketing programs.	Implementer interviews (qualitative); the increased experience will be investigated.

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Link	Working Hypotheses	Indicators
20	Maintaining optimal performance leads to Pacific Power gaining experience with designing and marketing programs.	Implementer interviews (qualitative); increased experience will be investigated.
21	Fewer inefficient appliances on the grid lead to environmental benefits.	Energy/demand savings quantified using engineering estimates; analysis of reduced need to build power plants; environmental impacts of power plants that were not built quantified using EPA and other secondary data.
22	Fewer inefficient appliances on the grid lead to achieving long-term energy savings.	Energy/demand savings; analysis of reduced need to build power plants.
23	Persistent energy savings lead to achieving long- term energy savings.	Energy/demand savings in kW and kWh using engineering analysis and assessed over time.
24	Pacific Power gaining experience with designing and marketing programs leads to achievement of long-term energy savings goals.	Implementer interviews (qualitative); interviews will determine if the experience positively impacts program processes and outcomes.





Appendix E. Refrigerator NTG Combined Decision Tree



Appendix F. Freezer NTG Combined Decision Tree

 401
 79
 =
 322
 322/964
 =
 0.33

 Per-unit savings
 INDUCED_kWh
 PER-UNIT NET_kWh
 NTG



Appendix G. CFL Engineering Calculations and Assumptions

Hours of Use

Cadmus used the HOU value of 1.88, stipulated in the RTF's current measure calculations, to maintain regional consistency.

Waste Heat Factor

The waste heat factor (WHF) is an adjustment representing the interactive effects of lighting measures on heating and cooling equipment operation. For this evaluation, Cadmus used SEEM modeling results from the most recent version of the RTF residential CFL and LED savings workbook as the foundation for the WHF analysis.²⁸

The RTF SEEM results and evaluation weightings are shown in Table 34 and Table 35. The saturation weightings for heating and cooling are based on results from the 2013-2014 phone survey. The cooling zone weightings are based on typical meteorological year 3 (TMY3) weather data and census population data for Washington counties.

Table 34. WHF Heating Inputs Summary

WHF Component	Heating System Type	SEEM Results (kWh/kWh Saved)	Cadmus Saturation Weighting
	Electric Zonal	-0.440	14%
Heating Impact	Electric Forced Air	-0.479	16%
neating inpact	Heat Pump	-0.258	23%
	Non-Electric	0.000	47%

Table 35. WHF Cooling Inputs Summary

WHF Component	System Type	SEEM Results (kWh/kWh Saved)	Cadmus Zone Weighting	Cadmus Saturation Weighting
	Cooling Zone 1	0.033	76%	
Cooling Impact	Cooling Zone 2	0.053	7%	64%
	Cooling Zone 3	0.074	17%	

Calculating the weighted averages of the values in Table 34 and Table 35 gives the average impacts due to heating and cooling in Table 36. Adding the heating and cooling impacts gives the combined impact of -0.170 kWh/kWh saved.

²⁸ RTF savings workbook for residential screw-in CFL ad LED lamps: ResLighting_Bulbs_v4_0.xlsm

Table 36. WHF Weighted Average Impact

Component	(kWh/kWh Saved)
Heating	-0.197
Cooling	0.027
Combined	-0.170

Lastly, Cadmus considered the location of bulbs to determine the appropriate WHF for all bulbs because not all bulbs are installed in conditioned spaces. Cadmus applied bulb allocations by space type from the phone survey data to the thermal coupling factors from the RTF in Table 37.

Table 37. Thermal Coupling by Space Type

Space Type	RTF Thermal Coupling Correction Factor	Bulb Allocation
Basement	50%	3%
Main House	75%	91%
Outdoor	0%	7%
Weighted Average		69%

Multiplying the combined impact from Table 36 with the weighted thermal coupling in Table 37 provides the final, overall WHF in Table 38.

Table 38. Washington Lighting WHF

Fuel	Value	Units
Electric	-0.118	kWh/kWh Saved



Appendix H. Impact Analysis Inputs and RTF Savings Calculation Inputs

Cadmus's impact evaluation methodology aligned with the RTF's methodology²⁹ for calculating savings. However, as Cadmus used inputs specific to Pacific Power's program in 2013 and 2014, some differences occurred in specific values.

RTF			Cadmus		
Parameter	Value	Sources	Value	Sources	
Part-Use Factor	Refrigerator - 91% Freezer - 91%	Weighted average of Impact Evaluation studies: Avista 2011; PacifiCorp ID 2011-2012; PacifiCorp WA 2011-2012	Refrigerator - 96% Freezer - 94%	Participant survey	
Base Year	2013	This year is used to define profile of age of recycled units.			
Annual Degradation Factor	1.25%	ADM Associates, NV Energy 2009 Refrigerator Recycling Program M&V Report, 2010	Not applicable; Cadmus <i>in situ</i> regression accounts for these factors		
In Situ Factor	0.81	Cadmus Group, CA Residential Retrofit High Impact Measure Evaluation Report, 2010			
Left on Grid Factor	Refrigerator - 62% Freezer - 66%	Weighted average of Impact Evaluation study results: Avista 2010-2011; PacifiCorp ID 2011-2012; PacifiCorp WA 2011-2012; ETO 2011 Fast-track Report	Refrigerator- 39% Freezer- 53%	Average of participant survey (transfer + kept from UMP diagram)	
Kept Factor	Refrigerator- 7% Freezer- 13%	Weighted average of Impact Evaluation study results: Avista 2010-2011; PacifiCorp ID 2011-2012; PacifiCorp WA 2011-2012; ETO 2011 Fasttrack Report	Refrigerator- 24% Freezer- 23%	Participant survey	
Induced Replacement (R1)	Refrigerator- 6% Freezer- 6%	Avista 2010-2011; PacifiCorp WA 2010-2011	Refrigerator- 14% Freezer- 15%	Participant survey	

Table H-1. Cadmus Impact Analysis Inputs and RTF Savings Calculation Inputs

²⁹ Refrigerator and Freezer Decommissioning workbook version 3.1. QC review completed 6/11/2014. Available at: http://rtf.nwcouncil.org/measures/res/archive/ResFridgeFreezeDecommissioning_v3_1.xlsm

CADMUS

RTF			Cadmus	
Parameter Value		Sources	Value	Sources
Replacement by		RTF updated from 0.5 but		
Would-be Owner	0.75	no source cited. Analyst	0.5	Same as UMP
(R2)		assumption.		
Applies to		Applies to refrigerators		
		only.	R1: Refrigerator-	R1: Participant
Fraction of New	R1 case: 79%	R1 case source: JACO 2012-	90%	survey R2:
replacement units	R2 case: 59%	2013 Program Data;	Freezer-89%	Deemed from
		R2 case source: ADM 2004-	R2: 50%	UMP
		2005 CA Statewide survey		
		JACO data, average		
C Eactor	Refrigerator: -2%	efficiency improvement	Not applicable; Cadmus <i>in situ</i> regression accounts for these factors	
	Freezer: 1%	from program year 2010 to		
		2011; and 2009 to 2010.		